



Foothills

Park & Recreation District

Creating Community, Enhancing Health, Inspiring Play since 1959

BOARD OF DIRECTORS MEETING

October 27, 2026 – 6:00 p.m.

Peak Community & Wellness Center, 6612 S Ward St., Littleton CO

Virtual Option: <https://events.teams.microsoft.com/event/400a60d3-fe59-418e-b4a0-dbd24b5d4bfe@e0c4bd9d-9b50-4d79-937d-213d59e132e8?source=copyLinkLegacyShareLinkDialog>

AGENDA

Pursuant to Colorado Revised Statutes 18-8-308(2), 24-18-109(3)(a), 24-18-110, 32-1-902(3), all known potential conflicts of interest of any board members have been filed with the Secretary of State.

- I. CALL TO ORDER (Maple Room)
- II. PLEDGE OF ALLEGIANCE
- III. ROLL CALL
- IV. APPROVAL OF AGENDA
- V. APPROVAL OF September 22, 2026 MINUTES
- VI. COMMUNITY COMMENTS
For virtual attendees, please click the Raise Your Hand icon and the moderator will alert the Board of your desire to speak, and your microphone will be enabled. A three-minute time period will be observed, and there will be only one three-minute opportunity per person to speak during the Community Comments time.
 - A. Jovial Concepts Presentation - Colin Insley
- VII. DECISION ITEMS
 - A. Memorial Bench Application - Colin Insley
- VIII. EXECUTIVE DIRECTOR'S REPORT
- IX. DISCUSSION ITEMS
 - A. Finance Update - Dennis Weiner
 - B. 2027 Proposed Budget
 - Overview - Ronald Hopp
 - Administration - Dennis Weiner
 - Golf - Randy Meyers
- X. EXECUTIVE SESSION
 - A. Legal Advice per 24-6-402(4)(b) CRS- Budgetary Policies
- XI. ADJOURNMENT

Individuals who need special accommodation to attend and/or participate in this meeting should call the Foothills District Office on 303.409.2100 to advise of their specific need(s) at least 24 hours prior to the meeting.

Record of Proceedings

Foothills Park & Recreation District Regular Board of Directors Meeting August 25, 2026

A virtual attendance option was made available through Microsoft Teams.

Call to Order

Director Trimble called the regular meeting to order at 6:00 p.m.

Pledge of Allegiance

Director Trimble led those in attendance in the Pledge of Allegiance to the Flag of the United States of America.

Roll Call

Directors Present: Lodice, Brainard, Writz, Trimble

Directors Absent: Hanson

Also in Attendance: Ronald Hopp, Executive Director; Paul Rufien, District Counsel; Dennis Weiner, Director of Finance and Administrative Services; Becky Richmond, Director of Recreation; Derek Eberhardt, Assistant Director of Recreation; Colin Insley, Director of Parks, Planning and Construction; Randy Meyers, Director of Golf; Bethany Fields, Recording Secretary; other Foothills staff and members of the public, including representatives of the Westridge HOA.

Potential conflicts of interest were disclosed pursuant to Colorado Revised Statutes 18-8-308(2), 24-18-109(3)(a), 24-18-110, and 32-1-902(3).

Approval of Agenda

Motion: Director Writz moved that the Foothills Board of Directors approve the August 25, 2026 agenda as submitted. Director Lodice seconded the motion.

Poll of the Board: Director Lodice, yes; Director Brainard, yes; Director Writz, yes; Director Trimble, yes. The motion was approved.

Approval of Previous Meeting Minutes

Motion: Director Writz moved that the Foothills Board of Directors approve the minutes of the July 28, 2026 Board meeting as submitted. Director Lodice seconded the motion.

Poll of the Board: Director Lodice, yes; Director Brainard, yes; Director Writz, yes; Director Trimble, yes. The motion was approved.

Community Comments

Lynne Zimmerman, speaking on behalf of the Westridge HOA, requested that the District's Master Plan include a commitment to the long-term health, appearance, and usability of Blue Heron Park and the Beers Sisters Reservoir. Ms. Zimmerman discussed concerns regarding reservoir water levels and encouraged the District to evaluate long-term solutions and improvements for the area.

Kerry Schaper provided information regarding the annual volunteer partnership project at Sunrise Creek Park. The project, scheduled for September 12, 2026, will include playground construction, park maintenance, and

Record of Proceedings

beautification efforts supported by community volunteers. The Board expressed appreciation for the volunteer partnership and ongoing community support.

Decision Items

Resolution No. 26-001 - Jefferson County Open Space Trails Partnership Program Grant Application

Colin Insley presented Resolution No. 26-001 authorizing submission of an application to the Jefferson County Open Space Trails Partnership Program for funding assistance related to trail improvements around Hine Lake. Mr. Insley reviewed the proposed project scope, anticipated grant funding, public outreach efforts, and community survey results. Board members discussed accessibility improvements, trail surface options, preservation of natural character, and public feedback.

Motion: Director Writz moved that the Foothills Board of Directors approve Resolution No. 26-001 authorizing application for the Jefferson County Open Space Trails Partnership Program 2027 Grant. Director Brainard seconded the motion.

Poll of the Board: Director Lodice, yes; Director Brainard, yes; Director Writz, yes; Director Trimble, yes. The motion was approved.

Executive Director's Report

Highlighting the report provided, Mr. Hopp discussed the following:

- The District has begun the public engagement process for development of a new Master Plan in partnership with BerryDunn. A statistically valid survey has been distributed to randomly selected residents, and additional outreach opportunities are available through online surveys, community events, and other engagement efforts.
- The District's Employee Appreciation BBQ was held on August 5, 2026, with approximately 350 employees and family members attending.
- Staff recently met with residents regarding concerns about low water levels at the Beers Sisters Reservoir. Mr. Hopp explained that the reservoir's current condition is primarily the result of ongoing historical drought conditions and the District's junior water rights. Staff have consulted with the District's water engineer and attorney regarding potential opportunities and future considerations.
- Mr. Hopp informed the Board that representatives of the Ken-Caryl community had expressed interest in maintaining a shared greenbelt area currently maintained on an alternating basis. Staff will continue discussions and return to the Board with additional information if an agreement is pursued.
- Mr. Hopp welcomed Bethany Fields in her new role as Recording Secretary and announced that Colin Insley has established a retirement date following 38 years of service to the District. The Board congratulated Mr. Insley and expressed appreciation for his contribution.

Discussion Items

Finance Update

Dennis Weiner presented the District's financial update through July 31, 2026. He reviewed year-to-date operating revenues, operating expenditures, operating loss, and non-operating revenues and expenditures. Highlighting the report provided, he went over total District year-to-date operating revenues, total year-to-date operating expenditures, net operating loss, non-operating revenues and expenditures.

Looking at the bottom line through July 31st, Mr. Weiner concluded net revenue was better than planned.

Record of Proceedings

Adjournment

There being no further business, the regular meeting adjourned at 6:53 p.m.

Respectfully submitted: Bethany Fields, Recording Secretary

FOOTHILLS PARK & RECREATION DISTRICT

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DATE: **October 27, 2026**

MEMO TO: **Foothills Board of Directors**

FROM: **Colin Insley, Director of Parks Planning and Construction**

SUBJECT: **Jovial Concepts Presentation**

Jovial Concepts asked to present an overview of their 2026 operations for the orchard and community gardens, located at Weaver Creek Park. The Jovial Concepts staff have put together a PowerPoint presentation to share with the Board of Directors and will be happy to answer any questions the Board might have.

FOOTHILLS PARK & RECREATION DISTRICT

Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: **October 27, 2026**

MEMO TO: **Foothills Board of Directors**

FROM: **Colin Insley, Director of Parks Planning and Construction**

SUBJECT: **Myers Memorial Bench Request**

We have a request for a memorial bench at Hine Lake in Robert A. Easton Regional Park. This will replace an old bench near the trail overlooking the Reservoir. I have enclosed a location map, application and typed copy of the plaque language for your review

Motion: I move that the Foothills Board of Directors approve the application for a memorial bench from Jennifer Myers to be placed at Hine Lake in Robert A. Easton Regional Park.



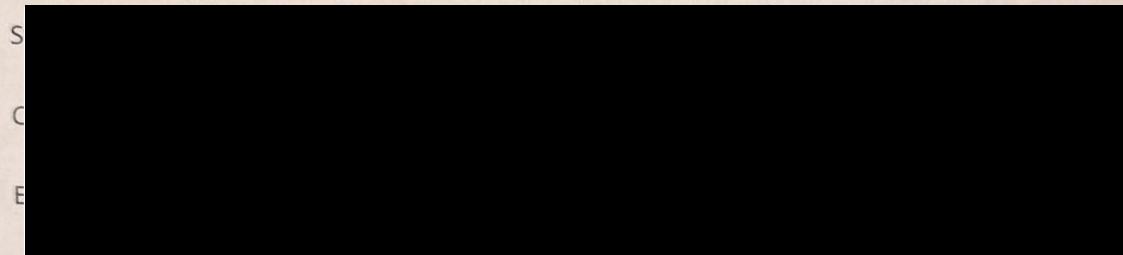
Memorial Bench Program

Date: 9/30/20

Required fields are marked with an asterisk (*)

Donor Information

First Name* : Jennifer Last Name* : Myers



Are you a resident of Foothills Park & Recreation District?* :

☒ Yes

☐ No

Reason for Memorial Bench*

My father passed away. Born and raised in Co
I want a restful and peaceful place to sit
and feel his presence and eventually add my
mom's planguard to be together. She has Alzheimer's

Memorial Bench Details

Benches will be 6 feet long and are made of expanded metal PVC coated. Please allow 12 weeks for bench delivery. The bench pad is 4 feet 6 inches deep by 8 feet long by 4 feet thick concrete and the pad must cure for 2-4 weeks before bench can be installed.

Location Preference (Specific Park)* : Hein Lake Robert A Easton E. Park

Note: Donors and district staff will determine park and location.

Reviewed bench in person across from
6200 S Vivian St 80129

Memorial Plaque Details

A 3.5-inch by 7.5-inch zinc etched plaque in brushed silver and black text will be permanently mounted to the bench back as a record of the benches' significance. **Benches and plaques must be approved by Foothills Board of Directors.** Depending on the location the bench installation may also require HOA approval. Please note that graphics on plaques will not be approved.

Wording on Memorial Plaque*

In Loving Memory of Wayne Thomas Wood 1964-2026
Your love made us Stronger, and your laughter made life
brighter. May we always remember the mischievous
glimmer in your eye, and the smirk that always went with it.
Forever loved. Until we meet again.

Associated Cost

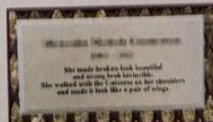
\$1,400-\$1,500 with a \$700 deposit needed after approval by Foothills Board of Directors. The remaining balance will be billed to donor after installation is complete.

All costs related to bench fabrication, installation and inscription/plaque shall be the responsibility of the donor. Foothills Park & Recreation District will not be responsible for damaged or vandalized benches. Memorial benches will be replaced at cost of the donor if they wish to be replaced.

Checks can be made payable to Foothills Park & Recreation District.

For more information or questions, please contact Sarah McAfee at (303) 409-2317 or smcafee@fhprd.org.

Pictures of a Memorial Bench and Sample Plaque



Plaque Wording:

In Loving Memory of Wayne Thomas Wood

1964 – 2026

Your love made us stronger,

and your laughter made life brighter.

May we always remember the mischievous glimmer in your eye,

and the smirk that always went with it.

Forever loved. Until we meet again.



S Zang St

W Burgundy Ave

S Vivan St

S Urban St

Robert A. Easton Regional Park

Bench Location

S Vivan St

S Urban St

W Coal Mine Ave

W Coopers St

1000 ft

Google Earth



FOOTHILLS PARK & RECREATION DISTRICT
Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: October 27, 2026

MEMO TO: Foothills Board of Directors

FROM: Ronald Hopp, Executive Director

SUBJECT: Executive Director's Report

Please welcome the new and rehired staff who have started working for the District. We are excited that they are part of our team!

NEW HIRES

Name	Department
Ben Bezjak	The Ridge Pool
Zack Delmont	B/A Devinney
Jim Gelroth	Foothills Driving Range
Daniel Hartmann	Sports Specialty Programming
Gretchen Hvistendahl Taylor	Sports Specialty Programming
Julianna Kacsh	All Day Preschool Lilley Gulch
Kelly Kalvig	Fitness
Jimmy Land	Sports Specialty Programming
Bella Marquand	Gymnastics
Rob Martin	Sports Specialty Programming
Brooke Povich	Gymnastics
Avery Sidebottom	All Day Preschool Lilley Gulch
Patrick Sullivan	Meadows Driving Range
Sean Sutton	Sports Specialty Programming
Jay Thurston	Edge Ice Arena
Gabby Wroblewski	Penalty Box

REHIRES

Name	Department
George Selfridge	District Adult Sports
Sujin Hajka	District Adult Sports
Hailey Yarbrough	B/A Devinney
Eric Moore	Foothills Fieldhouse
Jaiden Johnston	Gymnastics
Logan Zeman	Fitness

PROMOTIONS AND TRANSFERS

Name	New Job Title	Past Job Title
Allie Clark	Program Leader	Program Aid
Josh Quintit	Urban Forestry Technician	Park Maintenance II FT

The Management Team, Human Resources, and Marketing departments have continued in-person meetings once a week. We have been moving these meetings to a different facility/location once a month.

The Digital Accessibility Steering Committee continues to meet bi-weekly. A new bill related to digital accessibility was passed into law during the 2024 legislative session which expands unlawful discrimination against an individual with a disability as it relates to the use of technology.

We have six facility-use Intergovernmental Agreements (IGAs) with various entities that allow the residents of those entities to utilize programs and facilities at District rates. As a reminder, each respective district is billed for the differential between the resident rates and the non-resident rates. The attached spreadsheet shows revenues generated from the various IGAs year-to-date for the year 2026.

The SSA Group provided us with their September monthly Sales/Commission report for both Foothills and Meadows Golf Courses. They are attached to this report.

As you know, Jefferson County Open Space is conducting a public process to determine if Jefferson County should invest its resources at the Fairgrounds or possible Fehringer Ranch with some County uses. Since presenting to our Board the County has:

- Completed the Facility Conditions Assessment with ALPHA Solutions LLC, which provides an overview of the current condition and needs of the Fairgrounds facilities and infrastructure.
- Held 14 stakeholder meetings to gather input and perspectives from key stakeholders and partners.
- Met with other County agencies to visit and discuss other fairgrounds facilities.

As the County moves into the next phase of the project, they are or have hosted a series of Open Houses to share information about the evaluation, gather additional community feedback, and provide an opportunity for community members to ask questions and provide input. They are also distributing a random sample resident survey to provide more opportunities for the community to share feedback and perspectives on the evaluation. Colin Insley and I attended the open house that was held at the Peak Community and Wellness Center on Tuesday, October 20th. The Open Houses were/are currently planned for the following dates and times:

- Tuesday, 10/20 – Peak Community and Wellness Center (Littleton)
 - Open House Time: 5 – 7 pm
 - Location: Pinyon Room
- Friday, 10/23 – Lakewood Library (Lakewood)
 - Open House Time: 12 – 2 pm
 - Location: Lakewood Meeting Room
- Monday, 10/26 – Wulf Recreation Center (Evergreen)
 - Open House Time: 5 – 7 pm
 - Location: Birch Room
- Tuesday, 10/27 – Jefferson County Fairgrounds (Golden)
 - Open House Time: 5 – 7 pm
 - Location: Green Mountain Conference Room

Because of the extreme drought conditions during 2026 and the low snowpack conditions during the 2025-26 winter, Denver Water declared a Stage 1 Drought response that applied to many of our water meters. For the properties where we use Denver Water for irrigations, they allowed us to manage our water as a 'bucket' with a 20% reduction of a five-year average for those properties. They provided us with monthly updates. The September update is attached for your review and demonstrates that we successfully managed our Denver Water allocation and reduction during 2026.

In September our audit firm Forvis Mazars provided us with the Engagement Letter finalizing the scope of services, terms and conditions for the 2026 annual financial statement audit. The audit team will be onsite in early January, 2027 to begin interim work on the engagement.

We had a meeting with Rich Neumann of BerryDunn, the consulting company assisting the District with our Master Plan. Rich provided a general overview of the outreach that has been conducted as well as some data related to responses from the public. The public engagement that ends on October 31st has included a statistically valid survey, an online survey, interactive map, ideas wall, and budget prioritization exercise. Additionally, seven virtual stakeholder meetings were held and there have been many engagement opportunities at nearly all of our indoor, and some of our outdoor, facilities.

Here is a list of these engagements:

- Thursday, August 13, 2026: Peak Community & Wellness Center from 9:30 – 10:30 am
- Thursday, August 13, 2026: Concerts in Clement Park from 6 – 7 pm
- Friday, August 14, 2026: Clement Park (pickleball courts) from 8 – 9 am
- Friday, August 14, 2026: Foothills Golf Course from 12 – 1 pm
- Saturday, August 15, 2026: 6th Avenue West Pool from 10:30 am – 12 pm
- Friday, August 15, 2026: Clement Park (athletic fields fields)
- Friday, August 15, 2026: Clement Park (inclusive playground)
- Saturday, August 15, 2026: Clement Park (amphitheater – dance performance)
- Tuesday, September 15, 2026: South Jeffco Business Alliance meeting at Peak Community & Wellness Center from 9 – 10 am
- Friday, October 2, 2026: Active Adult Open House event at Peak Community & Wellness Center from 9 – 10:30 am
- Saturday, October 3, 2026: Adaptive Baseball at Schaefer Athletic Complex
- Friday, October 16, 2026: Jefferson County Trunk or Treat at Deer Creek Library from 5 – 7 pm
- Wednesday, October 21, 2026: Lilley Gulch Recreation Center from 4:30 – 6 pm
- Thursday, October 22, 2026: Edge Ice Arena from 5:15 – 7 pm
- Thursday, October 22, 2026: Ridge Recreation Center from 7:15 – 8:15 pm
- Thursday, October 22, 2026: Foothills Fieldhouse from 8:30 – 9:30 pm
- Friday, October 23, 2026: BOO-rific Bash & Splash event at Ridge Recreation Center from 6 – 8 pm

Representatives are planning on attending the December 8th Board meeting to provide an overview of the data collected and are beginning to plan a Board Visioning Session to be held in Mid-March, 2027. This will likely be a special meeting.

I have initiated the recruitment process for the Director of Parks position which included a robust recruiting process resulting in nearly 60 applications from all over the Country. From these applications, we reduced the interested candidates to a manageable number, and I had telephone conversations with every individual. From these conversations, I will narrow the candidate pool and begin holding in-person panel interviews in early November.

Despite the cold and windy weather, Foothills was an exhibitor at the Jeffco Public Schools 10th Grade Career Expo at Jeffco Stadium on October 15th. There were more than 30 local high schools represented and 3000+ 10th grade students in attendance. The event was an opportunity for students to speak with industry and post-secondary education professionals about a wide variety of careers and learn about work-based learning opportunities and jobs. Human Resources, Athletics, Children's Programs, and Aquatics participated and represented the District with interactive and educational information and activities. We hope we inspired some future park and recreation professionals!



After a one-week postponement due to weather, an Employee Golf Tournament was held on October 21st on the Executive 9 Course at Foothills Golf Course. 80 employees participated in a shotgun style tournament starting in groups of six, all competing in a 3-player scramble format, where teams tackled all 9 holes armed with just 4 clubs excluding woods for men and drivers for women. The tournament was followed by a gathering with food, drinks and prizes at Foothills Fieldhouse. The cost to participate was \$10 per player, which was used for cash prizes. Fun was had by all who participated! Thank you to Andy Scinski for hosting the gathering and to Joe Pinson, Lynette Martinez, Andy Scinski and Tyler Melloh for all their hard work and effort in planning, organizing and executing the event.

To kick off Open Enrollment, Human Resources held a Benefits Fair on October 22nd. Representatives from all our benefits vendors, including Kaiser, Principal and Empower, were present to provide full-time employees with information and to answer questions. Coffee and donuts were served. Approximately 50 employees attended. Open Enrollment goes through November 12th.

The Active Adult Open House took place on Friday, October 2 at the Peak Community and Wellness Center. We had 30 sponsorship booths ranging in variety and size of organization all catering towards the 55+ community. Foothills Park & Recreation and Moving Foothills Forward had booths at the event along with the active adult clubs, zero balance, and health and wellness testing run by the fitness department. 280 patrons visited throughout the event. This event is a team effort led by Terri Gillan, Active Adult Coordinator. Special thanks to Kelly Rodriguez and the facilities staff, maintenance staff, fitness department and the marketing department.

On October 13 & 14, the Regional Parks crew planted 26 trees at Easton Regional Park; eight of which were planted to honor Colin Insley for his 38 years of service to the District! Congratulations Colin and thank you for all that you have done for the District! A special thank you also goes to Sean Kitners and Sarah McAfee for their assistance.

Since July 1st, the Fleet Department sold over \$53,000 of older, unused equipment through the Public Surplus Online Auction. Proceeds from these sales are used towards the purchase of new equipment.

The items include the following:

- Vermeer Brush Chipper
- 3 - 1990's John Deere tractors
- 1 - 80's Ford tractor
- 2000 Ford F350
- 2016 Jeep Cherokee
- And numerous smaller items

Additionally, Fleet is starting to prepare trucks for snow-plowing season and will soon begin winter service on all turf mowers and equipment trailers.

Children's Programs before and afterschool programs will celebrate Lights on Afterschool on Thursday, October 22! Lights on Afterschool is a nationwide celebration that recognizes the importance of afterschool programs in providing students with opportunities to learn, grow, connect, and thrive beyond the school day.

We're excited to share that two of our programs received mini-grants from the Colorado Afterschool Partnership to support their on-site Lights On celebrations! Normandy received \$150, and Dutch Creek received \$300. Even more exciting, the grant proposals were written by the afterschool students themselves, giving them a voice in planning and bringing their celebrations to life!

As a reminder, an updated Capital Projects report is included in the information section in the back of the packet.

The quarterly reports have been included in the packet, and there will be no presentations by the various departments. There is a lot of excellent information in the reports. If you have any questions about any of the information, please let us know.

2026 IGA USAGE													
NAME	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTALS
BOWLES METRO	\$823.42	\$800.58	\$614.00	\$1,724.91	\$826.25	\$703.50	\$2,150.50	\$1,229.45	\$768.92				\$9,641.53
NORMANDY ESTATES	\$262.25	\$157.00	\$199.98	\$227.08	\$70.91	\$107.16	\$447.16	\$327.16	\$111.41				\$1,910.11
PLAINS METRO	\$9.75	\$52.50	\$39.50	\$167.00	\$19.00	\$78.00	\$46.92	\$38.42	\$21.17				\$472.26
ROXBOROUGH VILLAGE	\$1,973.81	\$1,690.89	\$1,012.28	\$4,121.31	\$1,713.16	\$2,478.72	\$4,341.72	\$2,138.31	\$1,056.72				\$20,526.92
TRAILMARK	\$943.08	\$853.58	\$610.05	\$1,555.83	\$1,173.24	\$1,306.16	\$2,140.66	\$1,265.98	\$675.00				\$10,523.58
VINTAGE RESERVE	\$273.20	\$174.75	\$98.50	\$282.75	\$100.25	\$198.00	\$405.25	\$119.50	\$275.20				\$1,927.40
MONTHLY TOTALS	\$4,285.51	\$3,729.30	\$2,574.31	\$8,078.88	\$3,902.81	\$4,871.54	\$9,532.21	\$5,118.82	\$2,908.42	\$0.00	\$0.00	\$0.00	\$45,001.80



Monthly Sales/Commission Report

MEMO TO: Executive Director, Foothills Park & Recreation District

Prior Year Comparison



September 2026

	Monthly Totals	Calendar YTD Totals
ATTENDANCE	0	0
Café & Concessions	92,250.72	724,714.72
Per Capita	N/A	N/A
Mobile/Kiosk Food Sales	-	166.86
Per Capita	N/A	N/A
Discounted Food Sales (NC)	832.00	3,662.15
Per Capita	N/A	N/A
Catering Food and Beverage	27,365.30	70,614.04
Total Sales	119,616.02	795,495.62
Commission	11,990.87	80,590.65
Commission as a Percent of Sales	10.02%	10.13%

September 2025

Monthly Totals	Calendar YTD Totals
	0
N/A	-
N/A	-
N/A	-
N/A	-
	-
-	-
	-
#DIV/0!	#DIV/0!

	Food Sales	Catering Sales	Total Commission Due
Net Sales	92,250.72	27,365.30	
Less Credit Card Fees	(3,207.86)	(951.58)	
Net Commissionable Sales	89,042.86	26,413.72	
Commission Percentage	10.5%	10.0%	
Commission Due	9,349.50	2,641.37	11,990.87
Due to Foothills Park & Recreation District (MGCCOMMI)			11,990.87

Due the 20th

606200-134



Monthly Sales/Commission Report

MEMO TO: Executive Director, Foothills Park & Recreation District

Prior Year Comparison



September 2026

	Monthly Totals	Calendar YTD Totals
ATTENDANCE	0	7,093
Café & Concessions	188,542.52	1,476,628.81
Per Capita	N/A	208.18
Mobile/Kiosk Food Sales	859.39	5,082.71
Per Capita	N/A	0.72
Discounted Food Sales (NC)	1,238.76	6,349.35
Per Capita	N/A	0.90
Catering Food and Beverage	58,662.25	194,839.00
Total Sales	248,064.16	1,676,550.52
Commission	30,663.31	175,779.29
Commission as a Percent of Sales	12.36%	10.48%

September 2025

Monthly Totals	Calendar YTD Totals
	0
N/A	-
N/A	-
N/A	-
N/A	-
	-
-	-
	-
#DIV/0!	#DIV/0!

	Food Sales	Catering Sales	Total Commission Due
Net Sales	189,401.91	58,662.25	
Less Credit Card Fees	(5,692.23)	(37.23)	
Net Commissionable Sales	183,709.68	58,625.02	
Commission Percentage	13.5%	10.0%	
Commission Due	24,800.81	5,862.50	30,663.31
Due to Foothills Park & Recreation District (FGCCOMMI)			30,663.31

Due the 20th

606200-133

Information Report of Irrigation Season Water Use

Usage through Sept., 2026

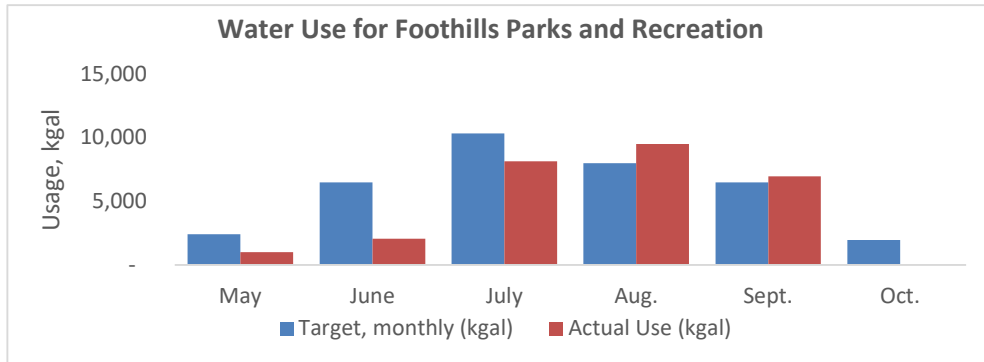
Foothills Parks and Recreation

Denver Water has declared a Stage 1 Drought Response due to historically low snowpack that has impacted Denver Water. Denver Water has enacted outdoor watering restrictions and is asking all customers to reduce their water use by at least 20%, which will help stretch our water supplies and reduce the likelihood of increasing restrictions later this year.

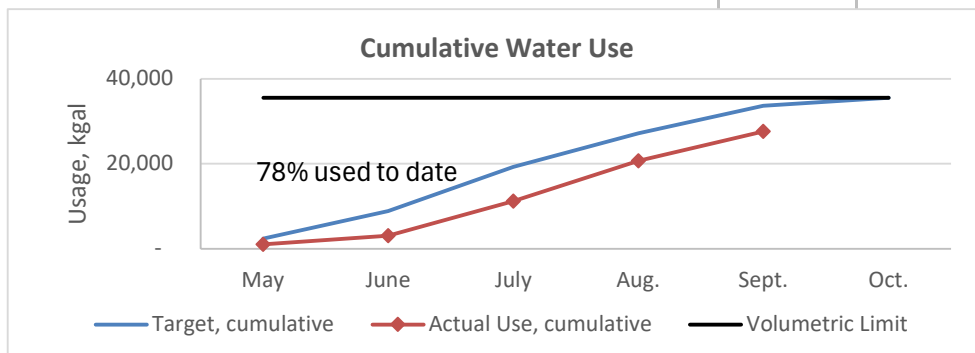
The monthly numbers shown are included as targets to ensure that the user is on track to meet their annual volumetric limit.

Please be aware that this water use report is for informational use. The usage amounts may vary from those shown on your monthly bill.

In the face of these historical conditions, customers are asked to do more than be efficient but to commit to conserving our shared water supplies. We appreciate your partnership in this program.



	May	June	July	Aug.	Sept.	Oct.
Target, monthly (kgal)	2,396	6,461	10,327	7,971	6,465	1,945
Actual Use (kgal)	993	2,046	8,140	9,482	6,956	





Creating Community, Enhancing Health, Inspiring Play

DATE: **October 27, 2026**

TO: **Foothills Board of Directors**

FROM: **Dennis Weiner, Director of Finance and Administrative Services**

SUBJECT: **SEPTEMBER FINANCIAL UPDATE**

Attached are the District's Financial Summary report and discussion of the District's year-to-date operating revenues and expenditures as well as non-operating revenues and expenditures through September 30, 2026 as compared to the budget.

Also included is a summary comparison of actual versus budget for the year-to-date by department. If you have any questions concerning this information, please ask me.



**EXECUTIVE SUMMARY OF THE DISTRICT
ACTUAL VS BUDGET FOR THE YEAR-TO-DATE PERIOD ENDED 09/30/2026**

Total Year-to-Date Operating Revenue:

Total District Year-to-Date Operating Revenues are \$21,723,610 versus a budget of \$19,017,637 or \$2,705,793 higher than planned due to the following:

- Admission Fee Revenues were \$16,369,846, which was \$2,264,246 better than planned.
 - Recreation admission fees were lower than budgeted by \$26,978 driven by lower-than-expected admission fees in Children's Programs and District Athletics, partially offset by higher than budgeted admission fees in Fitness, Aquatics and at the Edge.
 - Golf admission fees, including Golf Development and Improvement Fund revenue, were \$7,488,670, which was higher than budgeted by \$2,291,224 because of a higher number of rounds played than planned at both District golf courses.
- Rentals were \$3,855,617 which was higher than planned by \$300,668 mainly driven by higher than planned golf cart rentals at both District golf courses.

Total Year-To-Date Operating Expenditures:

Total District Year-to-Date Operating Expenditures are \$23,337,495 versus a budget of \$23,888,283 or \$550,788 lower than planned due to the following:

- Salaries and Wages expenditures were \$12,587,480, which was higher than planned by \$24,383. Full-time salaries were lower than budget by \$124,113 due to the timing of hiring for open full-time positions in Aquatics, Parks, Building Maintenance, Children's Program and IT. This was offset by Part-time wages, which were higher than planned by \$148,496 due to higher than planned wages in Golf and Aquatics.
- Personnel expenditures were \$47,321 lower than budget, mainly resulting from lower than planned health insurance expenditures related to open full-time positions throughout the year.
- Supplies expenditures were \$2,658,020, which was \$253,416 lower than budgeted, due to the timing of ballfield maintenance and asphalt repair in Parks and lower than planned landscape materials in Parks and Golf.
- Purchased Services were better than planned by \$319,925 driven by lower legal fees and Postage costs in Administration, and lower than planned professional services and turf maintenance in Parks.

- Utilities were \$1,964,790, which was higher than planned by \$38,036. Water and electric were higher by \$49,143 and \$12,483 respectively, due to higher than planned rates and use. This was partially offset by gas, which was \$11,423 lower than planned.

Net Operating Loss:

Net Operating Loss was \$1,613,885 compared to a planned Net Operating Loss of \$4,870,646, or \$3,256,761 better than planned, driven by higher than planned operating revenue in Golf and lower than planned supply and purchased service expenditures.

Non-Operating Revenue and Expenditures:

Net Non-Operating Revenue was \$10,661,323, which was \$267,563 favorable to plan primarily due to the following:

- Investment income was better than planned by \$283,163 driven by higher than planned invested balances and higher than planned yields on invested balances.
- Contributions and Grants were \$61,683 better than planned due to the contribution received from the Foothills Foundation and grant funds received from Jeffco Open Space for the Dutch Creek Trail project.
- Gain on sale of assets was better than budgeted by \$77,308 driven by the unplanned sale of used equipment.
- Property Tax Revenue was \$16,913,269, which was \$70,350 lower than planned because of the timing of property tax collections by the county.
- Specific Ownership taxes were lower than budget by \$15,577 because of lower than planned taxes collected from vehicle registrations within Jefferson County.

Net Revenue/Expenditures:

As a result, through September 30, 2026, Net Revenue was \$9,315,001, which was \$3,524,323 better than planned, driven by better than expected net operating loss, and higher than planned Investment Income.

Foothills Park & Recreation District
Summary of All Units
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	2026 Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Admission Fees	\$2,008,841	\$1,694,493	\$314,348	\$16,369,846	\$14,105,600	\$2,264,246	\$16,773,116	\$403,270	97.60%	\$15,220,014
Rentals	468,506	443,853	24,652	3,855,617	3,554,950	300,668	4,480,255	624,638	86.06%	3,895,126
Merchandise Sales	77,390	61,149	16,242	510,344	494,283	16,061	612,375	102,030	83.34%	489,004
Concessions and Other Contracts	95,310	76,855	18,455	876,557	794,389	82,168	998,910	122,353	87.75%	741,541
Other Revenue	12,737	14,675	(1,938)	111,245	68,416	42,829	83,771	(27,474)	132.80%	152,557
TOTAL OPERATING REVENUES	2,662,784	2,291,025	371,759	21,723,610	19,017,637	2,705,973	22,948,426	1,224,816	94.66%	20,498,242
OPERATING EXPENDITURES										
Salaries and Wages	1,194,209	1,259,052	64,842	12,587,480	12,563,097	(24,383)	16,051,394	3,463,914	78.42%	12,254,710
Personnel	236,764	238,706	1,942	2,662,570	2,709,891	47,321	3,397,326	734,756	78.37%	2,461,390
Supplies	202,155	284,469	82,314	2,658,020	2,911,436	253,416	3,422,669	764,649	77.66%	2,521,016
Purchased Services	271,885	314,644	42,759	3,016,863	3,336,788	319,925	4,052,932	1,036,068	74.44%	2,991,882
Utilities	329,063	253,117	(75,946)	1,964,790	1,926,754	(38,036)	2,345,405	380,616	83.77%	1,924,832
Insurance	48,599	48,924	325	445,069	440,317	(4,752)	587,089	142,020	75.81%	411,676
Other Expenditures	4,379	-	(4,379)	2,703	-	(2,703)	-	(2,703)	0.00%	5,243
TOTAL OPERATING EXPENDITURES	2,287,054	2,398,912	111,857	23,337,495	23,888,283	550,788	29,856,815	6,519,320	78.16%	22,570,749
NET OPERATING REVENUE/(EXPENDITURES)	375,730	(107,887)	483,616	(1,613,885)	(4,870,646)	3,256,761	(6,908,389)	(5,294,504)	23.36%	(2,072,507)
NON-OPERATING REVENUE										
Fund Balance	-	-	-	23,277	23,000	277	11,115,386	11,092,109	0.21%	31,101
Property Taxes Collected for Operations	10,777	20,407	(9,630)	16,913,269	16,983,619	(70,350)	17,061,711	148,442	99.13%	16,086,747
Specific Ownership Taxes	83,594	84,628	(1,034)	752,055	767,632	(15,577)	1,014,119	262,065	74.16%	818,347
Conservation Trust	121,574	148,362	(26,788)	394,416	445,086	(50,670)	593,448	199,032	66.46%	386,893
Contributions and Grants	2,385	-	2,385	185,776	124,093	61,683	132,593	(53,183)	140.11%	152,263
Investment Income	133,999	57,358	76,641	717,695	434,532	283,163	585,708	(131,986)	122.53%	757,232
Gain/(Loss) on Sale of Capital Assets	13,288	-	13,288	77,308	-	77,308	-	(77,308)	0.00%	19,513
Other Income	-	-	-	-	-	-	-	-	0.00%	9,865
TOTAL NON-OPERATING REVENUE	365,617	310,754	54,863	19,063,796	18,777,962	285,833	30,502,966	11,439,170	62.50%	18,261,961
NON-OPERATING EXPENDITURES										
Grant Expenditures	3,702	1,546	(2,155)	131,437	137,343	5,906	146,693	15,255	89.60%	112,178
Facilities & Equipment Repairs and Replacements	522,035	522,035	-	7,023,485	7,023,485	-	19,607,046	12,583,561	35.82%	7,220,455
Debt Payments	-	-	-	-	-	-	2,185,000	2,185,000	0.00%	-
Interest Expense	-	-	-	696,356	696,356	-	1,392,713	696,356	50.00%	740,106
Other Expenditures	19,322	2,806	(16,516)	283,631	259,454	(24,177)	263,126	(20,506)	107.79%	215,651
TOTAL NON-OPERATING EXPENDITURES	545,059	526,387	(18,672)	8,134,910	8,116,639	(18,271)	23,594,577	15,459,667	34.48%	8,288,390
NET REVENUE/(EXPENDITURES)	196,288	(323,519)	519,808	9,315,001	5,790,678	3,524,323	-	(9,315,001)	0.00%	7,901,064
TOTAL REVENUE	3,028,401	2,601,779	426,622	40,787,405	37,795,599	2,991,806	53,451,392	12,663,986	76.31%	38,760,203
TOTAL EXPENDITURES	2,832,113	2,925,299	93,186	31,472,405	32,004,921	532,517	53,451,392	21,978,987	58.88%	30,859,139
NET REVENUE/(EXPENDITURES)	196,288	(323,519)	519,808	9,315,001	5,790,678	3,524,323	-	(9,315,001)	0.00%	7,901,064

Foothills Park & Recreation District
Summary of All Units
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Admission Fees:										
Recreation Summary - Admission Fees	1,052,093	1,077,168	(25,076)	8,881,176	8,908,155	(26,978)	10,816,610	1,935,434	82.11%	8,306,976
Golf Summary - Admission Fees	912,120	579,463	332,657	7,126,285	4,897,992	2,228,292	5,612,307	(1,513,978)	126.98%	6,563,858
Other Funds - Admission Fees	44,629	37,862	6,767	362,385	299,453	62,932	344,198	(18,186)	105.28%	349,181
Total Admission Fees	2,008,841	1,694,493	314,348	16,369,846	14,105,600	2,264,246	16,773,116	403,270	97.60%	15,220,014
Rentals:										
Total Parks and Clement Park - Rentals	21,951	18,786	3,165	152,225	128,461	23,764	132,104	(20,121)	115.23%	150,963
Recreation Summary - Rentals	202,828	233,786	(30,957)	1,891,776	1,981,180	(89,404)	2,690,514	798,738	70.31%	1,879,784
Golf Summary - Rentals	243,727	191,282	52,445	1,811,616	1,445,309	366,307	1,657,637	(153,979)	109.29%	1,864,379
Total Rentals	468,506	443,853	24,652	3,855,617	3,554,950	300,668	4,480,255	624,638	86.06%	3,895,126
Merchandise Sales:										
Recreation Summary - Merchandise Sales	4,818	4,803	15	41,710	42,046	(336)	60,786	19,075	68.62%	36,277
Golf Summary - Merchandise Sales	72,573	56,346	16,227	468,634	452,237	16,397	551,589	82,955	84.96%	452,727
Total Merchandise Sales	77,390	61,149	16,242	510,344	494,283	16,061	612,375	102,030	83.34%	489,004
Concessions and Other Contracts:										
Administration - Concessions and Other Contracts	-	-	-	10,000	10,000	-	10,000	-	100.00%	10,000
Total Parks and Clement Park - Concessions and Other Contracts	-	-	-	12,485	12,240	245	12,240	(245)	102.00%	12,240
Recreation Summary - Concessions and Other Contracts	53,481	51,775	1,706	640,356	573,789	66,568	748,670	108,313	85.53%	591,034
Golf Summary - Concessions and Other Contracts	41,829	25,080	16,749	213,716	198,360	15,356	228,000	14,284	93.73%	128,267
Total Concessions and Other Contracts	95,310	76,855	18,455	876,557	794,389	82,168	998,910	122,353	87.75%	741,541
Other Revenue:										
Administration - Other Revenue	912	500	412	22,653	8,500	14,153	9,000	(13,653)	251.70%	23,551
Total Parks and Clement Park - Other Revenue	6,018	1,900	4,118	32,764	17,425	15,339	24,621	(8,143)	133.07%	17,313
Recreation Summary - Other Revenue	5,305	12,175	(6,870)	50,087	41,591	8,496	48,950	(1,137)	102.32%	44,904
Golf Summary - Other Revenue	502	100	402	5,741	900	4,841	1,200	(4,541)	478.43%	7,312
Other Funds - Other Revenue	-	-	-	-	-	-	-	-	0.00%	59,476
Total Other Revenue	12,737	14,675	(1,938)	111,245	68,416	42,829	83,771	(27,474)	132.80%	152,557
TOTAL OPERATING REVENUES:										
Administration - TOTAL OPERATING REVENUES	912	500	412	32,653	18,500	14,153	19,000	(13,653)	171.86%	33,551
Total Parks and Clement Park - TOTAL OPERATING REVENUES	27,969	20,686	7,283	197,474	158,126	39,348	168,965	(28,509)	116.87%	180,516
Recreation Summary - TOTAL OPERATING REVENUES	1,318,524	1,379,707	(61,182)	11,505,106	11,546,761	(41,655)	14,365,529	2,860,424	80.09%	10,858,975
Golf Summary - TOTAL OPERATING REVENUES	1,270,750	852,271	418,480	9,625,992	6,994,798	2,631,194	8,050,733	(1,575,259)	119.57%	9,016,542
Other Funds - TOTAL OPERATING REVENUES	44,629	37,862	6,767	362,385	299,453	62,932	344,198	(18,186)	105.28%	408,657

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
Total TOTAL OPERATING REVENUES	2,662,784	2,291,025	371,759	21,723,610	19,017,637	2,705,973	22,948,426	1,224,816	94.66%	20,498,242
OPERATING EXPENDITURES										
Salaries and Wages:										
Administration - Salaries and Wages	130,463	136,242	5,779	1,223,963	1,240,682	16,719	1,658,234	434,271	73.81%	1,207,632
Total Parks and Clement Park - Salaries and Wages	212,341	228,802	16,461	2,101,581	2,157,430	55,849	2,805,855	704,274	74.90%	2,082,677
Recreation Summary - Salaries and Wages	573,983	655,601	81,618	6,966,627	7,085,840	119,213	9,002,535	2,035,908	77.39%	6,734,727
Golf Summary - Salaries and Wages	277,424	238,407	(39,016)	2,295,309	2,079,145	(216,164)	2,584,770	289,461	88.80%	2,229,674
Total Salaries and Wages	1,194,209	1,259,052	64,842	12,587,480	12,563,097	(24,383)	16,051,394	3,463,914	78.42%	12,254,710
Personnel:										
Administration - Personnel	25,424	28,264	2,840	304,702	320,021	15,319	398,122	93,421	76.53%	272,340
Total Parks and Clement Park - Personnel	48,345	53,229	4,884	575,151	613,517	38,366	771,460	196,309	74.55%	560,911
Recreation Summary - Personnel	115,850	115,656	(194)	1,331,922	1,348,696	16,774	1,693,999	362,077	78.63%	1,233,688
Golf Summary - Personnel	47,145	41,557	(5,588)	450,795	427,658	(23,138)	533,744	82,949	84.46%	394,451
Total Personnel	236,764	238,706	1,942	2,662,570	2,709,891	47,321	3,397,326	734,756	78.37%	2,461,390
Supplies:										
Administration - Supplies	(155)	1,906	2,061	34,728	38,090	3,362	73,908	39,180	46.99%	31,458
Total Parks and Clement Park - Supplies	41,289	63,778	22,489	524,184	637,779	113,595	714,021	189,837	73.41%	527,838
Recreation Summary - Supplies	72,255	91,158	18,903	1,099,354	1,086,501	(12,853)	1,341,974	242,620	81.92%	1,046,444
Golf Summary - Supplies	88,766	127,627	38,861	999,755	1,149,066	149,311	1,292,766	293,011	77.33%	915,277
Total Supplies	202,155	284,469	82,314	2,658,020	2,911,436	253,416	3,422,669	764,649	77.66%	2,521,016
Purchased Services:										
Administration - Purchased Services	49,061	56,365	7,304	569,803	711,319	141,515	882,283	312,479	64.58%	613,320
Total Parks and Clement Park - Purchased Services	55,817	55,308	(509)	471,628	605,307	133,679	686,656	215,029	68.68%	491,973
Recreation Summary - Purchased Services	120,011	155,540	35,530	1,476,677	1,512,479	35,802	1,897,245	420,568	77.83%	1,350,980
Golf Summary - Purchased Services	46,997	47,431	434	498,755	507,683	8,928	586,747	87,992	85.00%	535,609
Total Purchased Services	271,885	314,644	42,759	3,016,863	3,336,788	319,925	4,052,932	1,036,068	74.44%	2,991,882
Utilities:										
Administration - Utilities	23,918	(3,358)	(27,277)	(45,319)	(25,517)	19,802	(27,774)	17,545	163.17%	(25,708)
Total Parks and Clement Park - Utilities	153,982	122,662	(31,321)	767,783	752,658	(15,124)	855,483	87,700	89.75%	744,682
Recreation Summary - Utilities	92,524	74,615	(17,908)	829,117	772,367	(56,750)	978,407	149,290	84.74%	783,350
Golf Summary - Utilities	58,638	59,198	560	413,209	427,245	14,036	539,290	126,081	76.62%	422,509
Total Utilities	329,063	253,117	(75,946)	1,964,790	1,926,754	(38,036)	2,345,405	380,616	83.77%	1,924,832
Insurance:										
Administration - Insurance	11,188	11,188	-	100,692	100,692	-	134,256	33,564	75.00%	93,820
Total Parks and Clement Park - Insurance	10,572	10,897	325	100,821	98,069	(2,752)	130,758	29,938	77.10%	78,132
Recreation Summary - Insurance	21,147	21,147	-	192,321	190,321	(2,000)	253,761	61,440	75.79%	193,697

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
Golf Summary - Insurance	5,693	5,693	-	51,236	51,236	-	68,314	17,079	75.00%	46,028
Total Insurance	48,599	48,924	325	445,069	440,317	(4,752)	587,089	142,020	75.81%	411,676
Other Expenditures:										
Recreation Summary - Other Expenditures	3,609	-	(3,609)	3,774	-	(3,774)	-	(3,774)	0.00%	1,586
Golf Summary - Other Expenditures	770	-	(770)	(1,071)	-	1,071	-	1,071	0.00%	3,656
Total Other Expenditures	4,379	-	(4,379)	2,703	-	(2,703)	-	(2,703)	0.00%	5,243
TOTAL OPERATING EXPENDITURES:										
Administration - TOTAL OPERATING EXPENDITURES	239,899	230,606	(9,293)	2,188,568	2,385,287	196,718	3,119,028	930,460	70.17%	2,192,862
Total Parks and Clement Park - TOTAL OPERATING EXPENDITURES	522,346	534,676	12,330	4,541,148	4,864,760	323,612	5,964,234	1,423,086	76.14%	4,486,211
Recreation Summary - TOTAL OPERATING EXPENDITURES	999,378	1,113,717	114,339	11,899,792	11,996,204	96,412	15,167,921	3,268,129	78.45%	11,344,472
Golf Summary - TOTAL OPERATING EXPENDITURES	525,432	519,913	(5,519)	4,707,987	4,642,032	(65,955)	5,605,632	897,645	83.99%	4,547,205
Total TOTAL OPERATING EXPENDITURES	2,287,054	2,398,912	111,857	23,337,495	23,888,283	550,788	29,856,815	6,519,320	78.16%	22,570,749
NET OPERATING REVENUE/(EXPENDITURES):										
Administration - NET OPERATING REVENUE/(EXPENDITURES)	(238,987)	(230,106)	(8,881)	(2,155,915)	(2,366,787)	210,872	(3,100,028)	(944,113)	69.55%	(2,159,310)
Total Parks and Clement Park - NET OPERATING REVENUE/(EXPENDITURES)	(494,377)	(513,990)	19,613	(4,343,673)	(4,706,634)	362,961	(5,795,269)	(1,451,595)	74.95%	(4,305,695)
Recreation Summary - NET OPERATING REVENUE/(EXPENDITURES)	319,147	265,990	53,157	(394,686)	(449,443)	54,757	(802,392)	(407,706)	49.19%	(485,497)
Golf Summary - NET OPERATING REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338
Other Funds - NET OPERATING REVENUE/(EXPENDITURES)	44,629	37,862	6,767	362,385	299,453	62,932	344,198	(18,186)	105.28%	408,657
Total NET OPERATING REVENUE/(EXPENDITURES)	375,730	(107,887)	483,616	(1,613,885)	(4,870,646)	3,256,761	(6,908,389)	(5,294,504)	23.36%	(2,072,507)
NON-OPERATING REVENUE										
Fund Balance:										
Other Funds - Fund Balance	-	-	-	23,277	23,000	277	11,115,386	11,092,109	0.21%	31,101
Total Fund Balance	-	-	-	23,277	23,000	277	11,115,386	11,092,109	0.21%	31,101
Property Taxes Collected for Operations:										
Administration - Property Taxes Collected for Operations	(505,095)	(495,465)	(9,630)	10,839,359	10,909,710	(70,351)	7,658,075	(3,181,283)	141.54%	10,163,206
Total Parks and Clement Park - Property Taxes Collected for Operations	513,994	513,994	0	4,710,467	4,710,467	(1)	5,799,120	1,088,653	81.23%	4,563,166
Recreation Summary - Property Taxes Collected for Operations	83,704	83,704	0	1,179,099	1,179,097	2	1,375,096	195,997	85.75%	1,138,523
Other Funds - Property Taxes Collected for Operations	(81,826)	(81,826)	0	184,345	184,345	0	2,229,420	2,045,075	8.27%	221,852
Total Property Taxes Collected for Operations	10,777	20,407	(9,630)	16,913,269	16,983,619	(70,350)	17,061,711	148,442	99.13%	16,086,747
Specific Ownership Taxes:										
Other Funds - Specific Ownership Taxes	83,594	84,628	(1,034)	752,055	767,632	(15,577)	1,014,119	262,065	74.16%	818,347
Total Specific Ownership Taxes	83,594	84,628	(1,034)	752,055	767,632	(15,577)	1,014,119	262,065	74.16%	818,347

[illegible]

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
Other Funds - Debt Payments	-	-	-	-	-	-	2,185,000	2,185,000	0.00%	-
Total Debt Payments	-	-	-	-	-	-	2,185,000	2,185,000	0.00%	-
Interest Expense:										
Other Funds - Interest Expense	-	-	-	696,356	696,356	-	1,392,713	696,356	50.00%	740,106
Total Interest Expense	-	-	-	696,356	696,356	-	1,392,713	696,356	50.00%	740,106
Other Expenditures:										
Administration - Other Expenditures	19,161	-	(19,161)	27,932	-	(27,932)	-	(27,932)	0.00%	(30,151)
Total Parks and Clement Park - Other Expenditures	5	5	0	3,834	3,833	(1)	3,851	17	99.56%	3,833
Other Funds - Other Expenditures	157	2,802	2,645	251,865	255,621	3,756	259,275	7,410	97.14%	241,969
Total Other Expenditures	19,322	2,806	(16,516)	283,631	259,454	(24,177)	263,126	(20,506)	107.79%	215,651
TOTAL NON-OPERATING EXPENDITURES:										
Administration - TOTAL NON-OPERATING EXPENDITURES	19,161	-	(19,161)	27,932	-	(27,932)	-	(27,932)	0.00%	(30,151)
Total Parks and Clement Park - TOTAL NON-OPERATING EXPENDITURES	5	5	0	3,834	3,833	(1)	3,851	17	99.56%	3,833
Other Funds - TOTAL NON-OPERATING EXPENDITURES	525,893	526,383	489	8,103,144	8,112,805	9,662	23,590,726	15,487,582	34.35%	8,314,708
Total TOTAL NON-OPERATING EXPENDITURES	545,059	526,387	(18,672)	8,134,910	8,116,639	(18,271)	23,594,577	15,459,667	34.48%	8,288,390
NET REVENUE/(EXPENDITURES):										
Administration - NET REVENUE/(EXPENDITURES)	(629,244)	(668,213)	38,969	9,373,206	8,977,455	395,751	5,143,756	(4,229,451)	182.22%	8,791,803
Total Parks and Clement Park - NET REVENUE/(EXPENDITURES)	20,609	-	20,609	373,802	-	373,802	-	(373,802)	0.00%	260,066
Recreation Summary - NET REVENUE/(EXPENDITURES)	404,045	349,693	54,351	789,963	730,054	59,909	581,604	(208,359)	135.82%	657,726
Golf Summary - NET REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338
Other Funds - NET REVENUE/(EXPENDITURES)	(344,439)	(337,357)	(7,082)	(6,139,975)	(6,269,596)	129,622	(8,170,461)	(2,030,486)	75.15%	(6,277,869)
Total NET REVENUE/(EXPENDITURES)	196,288	(323,519)	519,808	9,315,001	5,790,678	3,524,323	-	(9,315,001)	0.00%	7,901,064
TOTAL REVENUE:										
Administration - TOTAL REVENUE	(370,184)	(437,607)	67,423	11,589,706	11,362,741	226,965	8,262,784	(3,326,923)	140.26%	10,954,514
Total Parks and Clement Park - TOTAL REVENUE	542,959	534,680	8,279	4,918,783	4,868,593	50,190	5,968,085	1,049,301	82.42%	4,750,110
Recreation Summary - TOTAL REVENUE	1,403,422	1,463,410	(59,988)	12,689,755	12,726,258	(36,503)	15,749,525	3,059,770	80.57%	12,002,198
Golf Summary - TOTAL REVENUE	1,270,750	852,271	418,480	9,625,992	6,994,798	2,631,194	8,050,733	(1,575,259)	119.57%	9,016,542
Other Funds - TOTAL REVENUE	181,454	189,025	(7,572)	1,963,169	1,843,209	119,960	15,420,265	13,457,096	12.73%	2,036,839
Total TOTAL REVENUE	3,028,401	2,601,779	426,622	40,787,405	37,795,599	2,991,806	53,451,392	12,663,986	76.31%	38,760,203
TOTAL EXPENDITURES:										
Administration - TOTAL EXPENDITURES	259,060	230,606	(28,454)	2,216,500	2,385,287	168,786	3,119,028	902,528	71.06%	2,162,711
Total Parks and Clement Park - TOTAL EXPENDITURES	522,351	534,680	12,330	4,544,982	4,868,593	323,612	5,968,085	1,423,103	76.15%	4,490,044
Recreation Summary - TOTAL EXPENDITURES	999,378	1,113,717	114,339	11,899,792	11,996,204	96,412	15,167,921	3,268,129	78.45%	11,344,472
Golf Summary - TOTAL EXPENDITURES	525,432	519,913	(5,519)	4,707,987	4,642,032	(65,955)	5,605,632	897,645	83.99%	4,547,205

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
Other Funds - TOTAL EXPENDITURES	525,893	526,383	489	8,103,144	8,112,805	9,662	23,590,726	15,487,582	34.35%	8,314,708
Total TOTAL EXPENDITURES	2,832,113	2,925,299	93,186	31,472,405	32,004,921	532,517	53,451,392	21,978,987	58.88%	30,859,139
NET REVENUE/(EXPENDITURES):										
Administration - NET REVENUE/(EXPENDITURES)	(629,244)	(668,213)	38,969	9,373,206	8,977,455	395,751	5,143,756	(4,229,451)	182.22%	8,791,803
Total Parks and Clement Park - NET REVENUE/(EXPENDITURES)	20,609	-	20,609	373,802	-	373,802	-	(373,802)	0.00%	260,066
Recreation Summary - NET REVENUE/(EXPENDITURES)	404,045	349,693	54,351	789,963	730,054	59,909	581,604	(208,359)	135.82%	657,726
Golf Summary - NET REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338
Other Funds - NET REVENUE/(EXPENDITURES)	(344,439)	(337,357)	(7,082)	(6,139,975)	(6,269,596)	129,622	(8,170,461)	(2,030,486)	75.15%	(6,277,869)
Total NET REVENUE/(EXPENDITURES)	196,288	(323,519)	519,808	9,315,001	5,790,678	3,524,323	-	(9,315,001)	0.00%	7,901,064

Foothills Park & Recreation District as of September 30, 2026

	Actual Operating Revenue	Budget Operating Revenue	Revenue Variance Fav/(Unfav)	Actual Operating Expenditures	Budget Operating Expenditures	Expenditure Variance Fav/(Unfav)	Actual Net Operating Revenue (Loss)	Budget Net Operating Revenue (Loss)	Net Variance Fav/(Unfav)
Administration									
Executive Director	10,000	10,000		556,340	609,258	52,918	(546,340)	(599,258)	52,918
Marketing	19,500	8,500	11,000	323,026	386,704	63,678	(303,526)	(378,204)	74,678
Finance	3,053		3,053	623,994	622,574	(1,420)	(620,941)	(622,574)	1,633
Human Resources				229,956	256,305	26,349	(229,956)	(256,305)	26,349
Information Technology	100		100	455,252	510,445	55,193	(455,152)	(510,445)	55,293
Total Administration	32,653	18,500	14,153	2,188,568	2,385,286	196,718	(2,155,915)	(2,366,786)	210,871
Parks									
Parks Administration	2,500		2,500	407,297	414,470	7,173	(404,797)	(414,470)	9,673
Fleet Maintenance	21		21	450,669	464,400	13,731	(450,648)	(464,400)	13,752
Urban Parks	300		300	1,721,389	1,836,412	115,023	(1,721,089)	(1,836,412)	115,323
Regional Parks	33,568	17,425	16,143	908,434	924,744	16,310	(874,866)	(907,319)	32,453
Kipling Villas				98,731	232,818	134,087	(98,731)	(232,818)	134,087
Park Rangers Urban and Regional				123,761	144,970	21,209	(123,761)	(144,970)	21,209
Clement Park	161,085	140,701	20,384	830,865	846,945	16,080	(669,780)	(706,244)	36,464
Total Parks	197,474	158,126	39,348	4,541,146	4,864,759	323,613	(4,343,672)	(4,706,633)	362,961
Recreation									
Recreation Administration				411,856	421,330	9,474	(411,856)	(421,330)	9,474
Esports							-	-	-
Lilley Gulch Rec Center	126,926	125,725	1,201	305,488	324,473	18,985	(178,562)	(198,748)	20,186
Peak Wellness Center	271,859	256,780	15,079	327,653	337,582	9,929	(55,794)	(80,802)	25,008
Ridge Rec Center	425,400	406,236	19,164	497,763	512,634	14,871	(72,363)	(106,398)	34,035
Climbing Wall	3,067	2,758	309	6,349	9,218	2,869	(3,282)	(6,460)	3,178
Total Facility Operations	827,252	791,499	35,753	1,137,253	1,183,907	46,654	(310,001)	(392,408)	82,407
Facility Maintenance				586,738	593,029	6,291	(586,738)	(593,029)	6,291
Fitness Programs	728,477	592,891	135,586	407,792	391,117	(16,675)	320,685	201,774	118,911
Cultural Arts	292,690	251,880	40,810	312,034	276,701	(35,333)	(19,344)	(24,821)	5,477
Active Adult Programs	34,014	28,526	5,488	38,918	49,005	10,087	(4,904)	(20,479)	15,575
Total Arts & Events	326,704	280,406	46,298	350,952	325,706	(25,246)	(24,248)	(45,300)	21,052
Children's Program Administration	106,012	102,500	3,512	1,535,926	1,520,532	(15,394)	(1,429,914)	(1,418,032)	(11,882)
Children's Program Teen Program							-	-	-
Children's Program Preschool, ADCAP&Tots	559,221	560,004	(783)	325,623	318,004	(7,619)	233,598	242,000	(8,402)
Children's Program B&A	1,209,551	1,318,065	(108,514)	320,290	382,724	62,434	889,261	935,341	(46,080)
Children's Program Camp	1,505,146	1,606,964	(101,818)	716,728	783,368	66,640	788,418	823,596	(35,178)
Total Children's Programs	3,379,930	3,587,533	(207,603)	2,898,567	3,004,628	106,061	481,363	582,905	(101,542)
Aquatics Administration	36,905	28,670	8,235	296,527	364,520	67,993	(259,622)	(335,850)	76,228
Deer Creek Pool	103,497	106,087	(2,590)	225,432	214,458	(10,974)	(121,935)	(108,371)	(13,564)
Columbine West Pool	141,489	131,072	10,417	251,935	271,681	19,746	(110,446)	(140,609)	30,163
Sixth Avenue West Pool	142,216	129,367	12,849	265,274	268,346	3,072	(123,058)	(138,979)	15,921
Lilley Gulch Pool	58,682	54,076	4,606	150,930	124,323	(26,607)	(92,248)	(70,247)	(22,001)
Ridge Pool	638,962	600,114	38,848	953,150	888,134	(65,016)	(314,188)	(288,020)	(26,168)
Weaver Hollow Pool	150,808	123,021	27,787	259,939	220,042	(39,897)	(109,131)	(97,021)	(12,110)
Total Aquatics	1,272,559	1,172,407	100,152	2,403,187	2,351,504	(51,683)	(1,130,628)	(1,179,097)	48,469
Edge	2,247,966	2,176,760	71,206	1,802,403	1,752,878	(49,525)	445,563	423,882	21,681
District Athletics Adult Sports	489,000	683,700	(194,700)	206,241	249,705	43,464	282,759	433,995	(151,236)
District Athletics Concessions/Misc Contract	38,190	32,439	5,751	3,453	3,177	(276)	34,737	29,262	5,475
Schaefer Batting Cage	27,757	37,575	(9,818)	36,277	36,093	(184)	(8,520)	1,482	(10,002)
District Athletics Administration	62,796	57,048	5,748	161,778	150,452	(11,326)	(98,982)	(93,404)	(5,578)
Clement Park Batting Cage							-	-	-
Clement Park Concessions	11,000	6,000	5,000	2,857	2,610	(247)	8,143	3,390	4,753
Clement Splash Park	18,539	19,551	(1,012)	17,796	19,077	1,281	743	474	269
Youth & Middle School Sports	650,025	587,745	62,280	332,789	293,780	(39,009)	317,236	293,965	23,271
Gymnastics	333,828	397,728	(63,900)	187,500	214,104	26,604	146,328	183,624	(37,296)
Sports Specialty Programming	229,330	259,869	(30,539)	266,573	294,550	27,977	(37,243)	(34,681)	(2,562)
Racket Sports	71,543	100,970	(29,427)	85,608	92,168	6,560	(14,065)	8,802	(22,867)
Total District Athletics	1,932,008	2,182,625	(250,617)	1,300,872	1,355,716	54,844	631,136	826,909	(195,773)
Foothills Fieldhouse	414,896	403,600	11,296	319,292	318,705	(587)	95,604	84,895	10,709
Foothills Sports Arena	375,315	359,040	16,275	280,881	297,685	16,804	94,434	61,355	33,079
Total Indoor Athletics	790,211	762,640	27,571	600,173	616,390	16,217	190,038	146,250	43,788
Total Recreation	11,505,107	11,546,761	(41,654)	11,899,793	11,996,205	96,412	(394,686)	(449,444)	54,758
Golf									
Foothills Golf Course	6,094,132	4,272,751	1,821,381	2,678,972	2,646,009	(32,963)	3,415,160	1,626,742	1,788,418
Meadows Golf Course	3,531,859	2,722,046	809,813	2,029,016	1,996,024	(32,992)	1,502,843	726,022	776,821
Total Golf	9,625,991	6,994,797	2,631,194	4,707,988	4,642,033	(65,955)	4,918,003	2,352,764	2,565,239
Other Funds (Golf Development Fund)	362,385	299,453	62,932				362,385	299,453	62,932
Total District	21,723,610	19,017,637	2,705,973	23,337,495	23,888,283	550,788	(1,613,885)	(4,870,646)	3,256,761

FOOTHILLS PARK & RECREATION DISTRICT

Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: October 27, 2026

MEMO TO: Foothills Board of Directors

FROM: Ronald Hopp, Executive Director

SUBJECT: Capital Projects Report through September 30, 2026

Parks, Planning and Construction

Easton Regional Park Ballfield

Budget: \$1,705,215

Expenses to Date: \$1,644,590

- Ballfield is Open to the Public

Concrete Wash Pad and Recycling Equipment

Scheduled Completion: June 2026

Clement Park

Estimated Cost: \$120,000

Expenses to Date: \$148,525

- Project Completed

Pump Station Replacement

Scheduled Completion: May 2026

Daniel L. Schaefer Athletic Complex

Estimated cost: \$250,000

Expenses to Date: \$316,350

- Project is completed

Kipling Villas 2024 Favorable Operating Variance

Scheduled Completion: Fall 2026

Kipling Villas Greenbelts

Estimated Cost: \$49,000

Expenses to Date: \$0

- Project On hold due to drought

Trail System Wayfinding Project

Scheduled Completion: End of the year 2026

Regional Trails District Wide

Estimated Cost: \$51,752 (Foothills 50% Share of the JCOS Trails Partnership Grant)

Expenses to Date: \$62,486

- Installation is underway

Repair and replace Concrete Trail in Urban Parks

Scheduled Completion: September 2026

Various Urban Park Trail Sites

Estimated Cost: \$180,000

Expenses to Date: \$107,435

- To be completed in October

Concrete Path Replacement

Scheduled Completion: July 2026

Clement Park

Estimated Cost: \$160,000

Expenses to date: \$156,473

- Project Completed

Netting on South side of Ballfield

Scheduled Completion: Project Completed

Clement Park

Estimated Cost: \$40,000

Expenses to date: \$20,000

- Project Completed

Weaver Hollow Park Master Plan Development and Phase 1 Improvements

Scheduled Completion: TBA

Weaver Hollow Park and Pool

Estimated Cost: \$1,743,940

Expenses to Date: \$12,226

- Down to (3) Concepts
- Initial Concepts Completed
- Community involvement completed with 159 survey responses
- Design development scope being prepared by the Architerra Group

Bergen Pump Station

Scheduled Completion: November 2026

Pump Station at Bergen Reservoirs

Estimated Cost - \$70,000

Expenses to Date

- Under contract with the contractor

Refurbishment of Large Entry Sign

Scheduled Completion: April 2026

Daniel L. Schaefer Athletic Complex

Estimated Cost - \$7,500

Expenses to Date - \$7,285

- Project completed

New Irrigation for Trees

Scheduled Completion May 2026

Columbine Sports Park Playground

Estimated Cost - \$15,000

Expenses to date - \$10,555

- Project Completed

Easton Ballfield Access Repaving

Scheduled Completion: Fall of 2026

Robert A. Easton Regional Park

Estimated Cost - \$50,000

Expenses to Date - \$53,848

- Project Completed

Splash Park Surge Tank Replacement

Scheduled Completion: May 2026

Clement Park

Estimated Cost - \$150,000

Expenses to Date - \$148,525

- Project to be completed

Sledding Hill Trail Project

Scheduled Completion: February 2027

Estimated Cost - \$300,000 (Foothills Share of the Open Space Grant)

Expenses to Date - \$41,410

- Architerra is putting proposal together for Construction Documents
- In the concept design stage
- Community Open House completed

Trail Safety Railings

Scheduled Completion: Fall 2026

Lilley Gulch Trail

Estimated Cost \$20,000

Expenses to Date - \$0

- In the planning stages for prefabrication

Playground Replacement Project

Scheduled Completion: September 2026

Sunrise Creek Park

Estimated Cost - \$200,000

Expenses to Date - \$200,704

- Project Completed

Lighting Programming Software

Scheduled Completion: Completed

Daniel L. Schaefer Athletic Complex

Estimated Cost - \$6,000

Expenses to Date - \$6,505

- Project Completed

Recreation**Ridge Lap Pool Timing and Scoreboard System**

Scheduled Completion: Fall 2026

Ridge Recreation Center Lap Pool

Estimated Cost: \$55,000

Expenses to date:

- Project carried over to 2026

Replace Poly and Kick Plates on West Rink

Scheduled Completion: July 2026

Edge Ice Arena

Estimated Cost: \$49,000

Expenses to date: \$49,724

- Project complete

Fire Systems Replacements**Maintenance and Service Center**

Scheduled Completion: April 2026

Estimated Cost: \$43,000

Expenses to date: \$31,861

- Project complete.

New window blinds – Ridge track

Scheduled Completion: TBD

Ridge

Estimated Cost: \$17,000

Expenses to Date: \$11,863.55

- Project complete.

Refrigeration Taps Installation

Scheduled Completion: TBD

Edge Ice Arena

Estimated Cost: \$14,000

Expenses to Date: \$13,369.83

- Project complete.

Deer Creek Pool Roof Replacement

Scheduled Completion: September 2026

Deer Creek Pool

Estimated Cost: \$70,000

Expenses to Date: \$12,243.87

- Work complete. Invoicing in progress.

Water Slide Refinishing

Scheduled Completion: April 2026

Weaver Hollow and Deer Creek Pools

Estimated Cost: \$60,000

Expenses to Date: \$52,650

- Project complete.

Interior Design Services

Scheduled Completion: TBD

Ridge Recreation Center

Estimated Cost: \$65,000

Expenses to Date:

Replace Pool Filter Media

Scheduled Completion: August

Ridge Recreation Center – 3 pools

Estimated Cost: \$75,000

Expenses to Date: \$50,025

- Project complete.

Interior Painting - Classrooms

Scheduled Completion: TBD

Lilley Gulch Recreation Center

Estimated Cost: \$30,000

Expenses to Date: \$7,500

- Project complete.

Parapet Wall and Roof Leak Repair

Scheduled Completion: February 2026

Lilley Gulch Recreation Center

Estimated Cost: \$14,000

Expenses to Date: \$12,783

- Project complete.

Replace Diving Board standards

Scheduled Completion: TBD

Ridge Recreation Center

Estimated Cost: \$30,000

Expenses to Date:

- Estimates have been requested for refurbishment and/or replacement

Replace Stereo System

Scheduled Completion: August 2026

Ridge Recreation Center – Eagle Mountain

Estimated Cost: \$10,000

Expenses to Date: \$10,514

- Project complete.

Replace Patio Furniture

Scheduled Completion: TBD

Peak

Estimated Cost: \$15,000

Expenses to Date: \$13,112

- Project complete.

Replace Litter Cat

Scheduled Completion: January 2026

Foothills Sports Arena

Estimated Cost: \$12,000

Expenses to Date: \$12,359

- Project complete.

Replace Maintenance Cart

Scheduled Completion: Early 2026

Foothills Sports Arena

Estimated Cost: \$16,000

Expenses to Date: \$14,483

- Project complete.

Golf**Meadows Golf Club Projects****Replace Skylights**

Scheduled Completion: November 2026

Meadows Golf Club

Estimated Cost: \$115,000

Expenses to Date: \$52,817

- Work scheduled for November 9-13, 2026, weather permitting

Replace Walk-in Cooler

Scheduled Completion: November 2026

Meadows Golf Club

Estimated Cost: \$100,000

Expenses to Date: \$35,246

- Work scheduled for November 9-13, 2026

Cart Path Paving

Scheduled Completion: Holes 1, 6, and 9 Completed

Estimated Cost: \$186,000

Impact: Safety

Expenses to Date: \$177,968

Rebuilding of Rounded Tees

Scheduled Completion: (November)

Estimated Cost: \$16,000

Impact: Service

Expenses to Date:

#9 Fairway Bunker Removal

Scheduled Completion: (November)

Estimated Cost: \$21,000

Impact: Service

Expenses to Date:

Garage Door (Shop)

Scheduled Completion Completed

Estimated Cost: \$8,500

Impact: Safety

Expenses to Date: \$5,327.44

Range Tuff Shed (Irrigation Upgrades)

Scheduled Completion: Completed

Estimated Cost: \$8,000

Expenses to Date: \$5750.40

Impact: Efficiency

Otterbine Replacement & Panel Upgrade (#10 Lake)

Scheduled Completion: July

Estimated Cost: \$25,000

Expenses to Date: \$10,716

Impact: Efficiency

Aeration System (#12 & #16 Lake)

Scheduled Completion: Installed

Estimated Cost: \$17,500

Impact: Service

Expenses to Date: \$15,565.27

#2 Fairway / Rough Drainage

Scheduled Completion: Completed

Estimated Cost: \$66,500

Expenses to Date: \$59,850

Impact: Efficiency

Water OX Irrigation Conditioner

Scheduled Completion: Completed

Estimated Cost: \$30,000

Impact: Efficiency

Expenses to Date: \$19,929

Lesson Tee Project (Learning Center) artificial turf

Scheduled Completion: Completed

Estimated Cost: \$31,000

Impact: Service

Expenses to Date: \$13,847

Foothills Golf Course Projects**Cart Path Paving**

Scheduled Completion: Completed

Estimated Cost: \$178,900

Impact: Safety

Expenses to Date: \$189,632

Course Amenities (Benches, Water Enclosures)

Scheduled Completion: Completed

Estimated Cost: \$15,000

Impact: Efficiency

Expenses to Date: \$28,819.97

Rebuilding of Rounded Tees

Scheduled Completion: October

Estimated Cost: \$50,000

Impact: Service

Expenses to Date:

Lesson Tee Project (Learning Center) artificial turf and protection

Scheduled Completion: Completed

Estimated Cost: \$66,000

Impact: Service / Safety

Expenses to Date: \$24,774.86

Capital Equipment – Meadows Golf Club**(2) ProPass 200 Top Dressers**

Scheduled Completion: Received

Estimated Cost: \$135,000

Impact: Efficiency

Expenses to Date: \$129,053

Redexim Speed-Seed 1500

Scheduled Completion: November

Estimated Cost: \$22,000

Impact: Efficiency

Expenses to Date:

(2) 3150-Q Greens Mowers

Scheduled Completion: Received

Estimated Cost: \$128,000

Impact: Efficiency

Expenses to Date \$96,909

Mule Cab & Plow (Snow Removal)

Scheduled Completion: Received

Estimated Cost: \$12,000

Impact: Efficiency

Expenses to Date \$12,354

(4) UMAX Maintenance Carts

Scheduled Completion: Received

Estimated Cost: \$53,000

Impact: Efficiency

Expenses to Date \$51,552

Dingo Backhoe Attachment

Scheduled Completion: Received

Estimated Cost: \$20,000

Impact: Efficiency

Expenses to Date \$19,235

(2) Beverage Carts

Scheduled Completion: Both Received 1 used 1 new

Estimated Cost: \$50,000

Impact: Efficiency

Expenses to date \$30,400

Capital Equipment – Foothills Golf Course**Redexim Slit Seeder**

Scheduled Completion: Received

Estimated Cost: \$40,000

Impact: Efficiency

Expenses to date \$26,790.72

Buffalo Turbine Blowers (2)

Scheduled Completion: Received

Estimated Cost: \$35,000

Impact: Efficiency

Expenses to date \$31,910

Lely Spreaders (2)

Scheduled Completion: Received

Estimated Cost: \$30,000

Impact: Efficiency

Expenses to date \$27,430

Ride-On Aerator w/ Seeder

Scheduled Completion: Received

Estimated Cost: \$20,000

Impact: Efficiency

Expenses to Date \$19,657

Tractor w/ Cab

Scheduled Completion: November

Estimated Cost: \$90,000

Impact: Efficiency

Expenses to Date

Skid Steer w/ Attachments

Scheduled Completion: Received

Estimated Cost: \$70,000

Impact: Efficiency

Expenses to Date \$60,124

Sod Cutter

Scheduled Completion: Received

Estimated Cost: \$10,000

Impact: Efficiency

Expenses to Date \$7,250

Pull Behind Aerator

Scheduled Completion: Received

Estimated Cost: \$20,000

Impact: Efficiency

Expenses to Date \$17,440

Bunker Rake (Sandpro)

Scheduled Completion: June

Estimated Cost: \$30,000

Impact: Efficiency

Expenses to Date \$36,674.28

Special Projects

Foothills Parks & Recreation District/McKinstry

Energy Performance Contract Phase 3

September 2026 Update

1. Financial Information:

Budget: \$5,068,094.39

Funding: \$5,068,094.39 - 2025 Capital Budget

Expenses to Date: \$4,338,494.65

Budget Remaining: \$729,599.74

Scheduled Completion: November 2026

2. Safety

a. No open items

3. Key Dates/Schedule

a. Foothills GC Clubhouse final closeout is ongoing.

b. Meadows GC Clubhouse is moving forward McKinstry, Arapahoe Fire, Long, and FHPRD are working to fix the fire alarm deficiencies and moving forward to provide as much BAS functionality as possible for the building.

c. The Edge Airside FHPRD commissioning is complete. Final closeout is expected in October.

4. Submittals

a. There are no outstanding submittals.

5. Mechanical Install

a. All building permits are in hand and in the process of being closed.

6. Future Predicted Milestone Project Activities

a. November: Controls Owner's training and close out

DATE: October 27, 2026

MEMO TO: Board of Directors and Ronald Hopp

FROM: Dennis Weiner, Director of Finance and Administrative Services

SUBJECT: Administration Third Quarter 2026 Update

Administration Financial Performance through September 30, 2026

Total Operating Revenues are \$32,653, which was \$14,153 higher than budget mainly because of higher than planned advertising sales and sponsorships.

Total Operating Expenditures are \$2,188,568 or \$196,718 better than planned mainly due to lower legal and other professional services in administration.

Total Net Non-Operating Revenues are \$11,529,121 or \$184,880 better than budget. Investment income was higher by \$283,163 due to higher yields and higher invested balances than planned and property tax revenue was lower than planned by \$70,351 driven by the timing of collections by Jefferson County.

Net Operating Revenue / Expenditure

As a result, net revenue for Administration through September 30, 2026 was \$9,373,206, which was better than planned by \$395,751.

HR Department Updates

- Conducted annual harassment prevention training for all staff resulting in a 10% liability insurance discount (based on insurance's training credit program).
 - We are now using Paylocity's Learning module which provides improved tracking and accountability.
 - This year, we added a 10-question knowledge quiz. All employees scored 80% or above.
- Completed medical insurance renewal.
 - Negotiated a 3.16% Kaiser medical insurance increase.
- Planned and executed all-staff BBQ
- Held monthly Safety Meetings.
- Executed online mid-year evaluation process.

- Implemented online safety training for new hires and rehires.
- Promoted part-time HR Assistant to full-time (to fill 2nd part-time employee vacancy).

Training

Type of Training	Number of Times Training was Conducted	Training Conducted By
CPR/AED/First Aid Training	1	West Metro
Harassment Prevention Training	Online	Human Resources

Unemployment Claims: 2 new claims

INSURANCE CLAIMS:

Automobile Claims: 1 new claim (Vermeer chipper).

General Liability Claims: 1 new general liability claims this quarter.

Property Claims: no new claims this quarter.

Workers Compensation Claims: 17 new claims, 3 open claims (all open claims from 3rd quarter)

District Turnover

3rd Quarter District Turnover							
Status	#of Employees	Total Terminations	Voluntary Term	Involuntary Terms	Exempt	Non Exempt	Turnover Rate**
Full Time	123	3	1	2	3	0	2.4%
Part Time	694	209	204	5	0	209	30.1%
Totals	817	212	205	7	3	209	25.5%

Employment

		FT	Part Time	Seasonal	Total	Subs	Total Employees
2025	October	118	742	68	928	13	941
2026	October	123	694	74	891	10	901

IT Department Updates

- Migrated the last remaining department to Microsoft Teams and continued migrating the remaining shared files.
- Tested and began implementation of Microsoft Intune as a replacement for the District's current end-of-life Mobile Device Management (MDM) solution.

- Assisted in the upgrade and migration of the District's accounting system to updated and supported virtual infrastructure.
- Automated the employee archive process to ensure consistency and significantly lower the amount of hands-on time required by IT staff.
- Implemented a new On-Call routing system for regional parks staff. This new system replaced an existing shared cell phone with a reliable and dynamic call routing solution.
- Replaced the Core Layer 3 switch at Foothills Golf Course.
- Continued replacing select wireless access points throughout the District
- Investigated and resolved over 500 HelpDesk tickets opened by District staff and IT monitoring systems.

Foothills Park & Recreation District
Administration
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Concessions and Other Contracts	-	-	-	\$10,000	\$10,000	-	\$10,000	-	100.00%	\$10,000
Other Revenue	912	500	412	22,653	8,500	14,153	9,000	(13,653)	251.70%	23,551
TOTAL OPERATING REVENUES	912	500	412	32,653	18,500	14,153	19,000	(13,653)	171.86%	33,551
OPERATING EXPENDITURES										
Salaries and Wages	130,463	136,242	5,779	1,223,963	1,240,682	16,719	1,658,234	434,271	73.81%	1,207,632
Personnel	25,424	28,264	2,840	304,702	320,021	15,319	398,122	93,421	76.53%	272,340
Supplies	(155)	1,906	2,061	34,728	38,090	3,362	73,908	39,180	46.99%	31,458
Purchased Services	49,061	56,365	7,304	569,803	711,319	141,515	882,283	312,479	64.58%	613,320
Utilities	23,918	(3,358)	(27,277)	(45,319)	(25,517)	19,802	(27,774)	17,545	163.17%	(25,708)
Insurance	11,188	11,188	-	100,692	100,692	-	134,256	33,564	75.00%	93,820
TOTAL OPERATING EXPENDITURES	239,899	230,606	(9,293)	2,188,568	2,385,287	196,718	3,119,028	930,460	70.17%	2,192,862
NET OPERATING REVENUE/(EXPENDITURES)	(238,987)	(230,106)	(8,881)	(2,155,915)	(2,366,787)	210,872	(3,100,028)	(944,113)	69.55%	(2,159,310)
NON-OPERATING REVENUE										
Property Taxes Collected for Operations	(505,095)	(495,465)	(9,630)	10,839,359	10,909,710	(70,351)	7,658,075	(3,181,283)	141.54%	10,163,206
Contributions and Grants	-	-	-	-	-	-	-	-	0.00%	525
Investment Income	133,999	57,358	76,641	717,695	434,532	283,163	585,708	(131,986)	122.53%	757,232
TOTAL NON-OPERATING REVENUE	(371,096)	(438,107)	67,011	11,557,053	11,344,241	212,812	8,243,784	(3,313,269)	140.19%	10,920,963
NON-OPERATING EXPENDITURES										
Other Expenditures	19,161	-	(19,161)	27,932	-	(27,932)	-	(27,932)	0.00%	(30,151)
TOTAL NON-OPERATING EXPENDITURES	19,161	-	(19,161)	27,932	-	(27,932)	-	(27,932)	0.00%	(30,151)
NET REVENUE/(EXPENDITURES)	(629,244)	(668,213)	38,969	9,373,206	8,977,455	395,751	5,143,756	(4,229,451)	182.22%	8,791,803
TOTAL REVENUE	(370,184)	(437,607)	67,423	11,589,706	11,362,741	226,965	8,262,784	(3,326,923)	140.26%	10,954,514
TOTAL EXPENDITURES	259,060	230,606	(28,454)	2,216,500	2,385,287	168,786	3,119,028	902,528	71.06%	2,162,711
NET REVENUE/(EXPENDITURES)	(629,244)	(668,213)	38,969	9,373,206	8,977,455	395,751	5,143,756	(4,229,451)	182.22%	8,791,803



Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: October 27, 2026

MEMO TO: Foothills Board of Directors

THROUGH: Ronald Hopp, Executive Director

FROM: Becky Richmond, Director of Recreation

SUBJECT: Recreation Quarterly Report – July - September 2026

Recreation Financial/Budget

Revenue: Recreation revenues through the 3rd quarter are \$12,689,755, which is \$36,503 less than the YTD projected revenue of \$12,726,258.

Admission fees are \$8,881,155, which is \$26,978 less than planned. This is due to lower participation in Children's Programs and Athletics with field conditions and drought. This loss is mostly offset with higher participation in Arts, Aquatics, Fitness, Edge Ice Arena and Indoor Sports.

Rentals are \$1,891,776, which is lower than planned by \$89,404 primarily at the Edge, Athletics and at Indoor Sports facilities.

Expenses: Recreation expenses through the 3rd quarter are \$11,899,792, which is \$96,412 lower than YTD projected expense of \$11,996,204.

Salaries, Wages and Personnel combined expenses are \$135,987 lower than planned due to decreased staffing needed due to lower than anticipated program registrations.

Utilities are \$56,750 higher than planned with higher costs and usage.

Bottom line: Recreation net is \$59,909 favorable to plan.

Facility Operations Highlights

Through the 3rd quarter of 2026, Recreation Facilities net revenues are \$79,229 better than planned. After completing a very hot, busy Summer at the outdoor pools' front desks and concessions, Facilities are slowly ramping up into Fall schedules. We hired seven new part-time staff and have several seasonal staff moving to year-round part-time positions inside recreation facilities to replace employees that left for college this Fall.

Lilley Gulch Recreation Center

- Lilley Gulch revenue is \$451 less than planned due to slightly lower than planned pass sales but offset by higher than planned gymnasium admissions. Expenditures are \$18,985 better than planned primarily due to the elimination of annual shutdown for 2026, savings in salaries/wages as well as operating supplies from not resurfacing wood floors this year.

- While Lilley Gulch did not have an official shut down maintenance week this year, staff conducted deep-cleaning throughout the building during scheduled shifts to account for the extra cleaning that usually occurs during that time.
- Painting was done throughout the building during the 3rd week of August. All classrooms, hallways, racquetball courts and gymnasium were painted, freshening up the feel of the building.
- Overall, Lilley Gulch net is \$20,186 better than planned through the 3rd quarter.

Peak Community & Wellness Center

- Peak revenues are better than planned by \$15,079. Multi Visit cards sales are under planned but offset by higher than planned pass sales.
- Rental revenues are running \$13,555 better than planned. After several years of very limited wedding events, we are slowly starting to see them return. Year to date we have hosted 4.
- Peak expenditures are \$9,929 lower than planned due to elimination of shutdown and no floor resurfacing this year.
- Massage services are running \$11,112 better than planned. This comes from the addition of a new contracted massage therapist and increased growth in zero balancing.
- Overall, the Peak is running \$25,008 better than planned through the 3rd quarter.

Ridge Recreation Center and Climbing Wall

- Overall net revenues are \$34,035 higher than planned for the year, due to rental revenues and lower than planned supplies.
- Expenditures are better than planned by \$14,872 due to lower costs in operating supplies due to elimination of wood floor resurfacing this year and savings in personnel/insurance costs.
- Ridge also did not have a traditional weeklong shut down this year in August. While the pool was closed, staff added deep cleaning tasks during their shifts.
- Climbing wall conducts 3-4 supervised climbs each week. One employee left for college, but we brought on a new attendant that has been a great addition to the team. Fall is typically when we start to see requests for private rentals and parties.
- The Climbing wall is \$3,178 better than planned overall.

Fitness Highlights

For the 3rd quarter of 2026, the Fitness Department net is \$118,911 better than planned. Operating revenues this quarter are \$135,586 better than planned, with expenses higher than planned by \$16,675 due to additional payroll and purchased services needed for higher participation in classes and trainings.

- All areas of revenue are better than planned with Pilates and Personal training leading the way.
- Insurance Based Plans (Renew Active, SilverSneakers & Silver and Fit) are up \$36,435. As our demographic is aging, we continue to see increased sign-ups daily for these programs.
- Salaries and wages were higher than planned by \$19,035 due to additional part-time hours for new classes and increased growth and participation in personal training and Pilates.
- Yoga classes for Dakota Ridge High School PE classes resumed in September.
- Mommy & Me yoga and Qigong continue to go well, with participation consistently increasing.
- Fall Well, All's Well specialty program kicked off with a workshop on 08/26. This cutting-edge program is designed to improve outcomes when falls inevitably happen. Participants practice various skills and techniques in a controlled environment with the goal of better instinctive reactions when needed to minimize negative impacts of falls. Participation maxed out with 14 for the workshop and 8 participants for the follow up classes this Fall. We are hosting additional workshops over the Winter break and updating name to Fall Well, Rise Strong.

- Drop in fitness programming continues to be full and thriving. Evening classes are seeing increased participation as we move into the Fall.
- Pilates Reformer classes have seen a minor drop to 96% of class capacity with a few overall cancellations each session, however overall participation is still slightly up from 2025 due to addition of new offerings this year. There have been a few more Pilates studios that have opened in the area as well as other “big box” gyms are beginning to add reformer, which may be some of the impact to our programs
- Hiring this specialty continues to be challenging. We are currently working with a regular Pilates participant to complete her certification in hopes to bring her on staff by next quarter.
- We continue to see an increase in our training programs, specifically our chronic conditions and private Pilates training. Our overall group training programs have increased participation as well.

Arts, Events & Programs Highlights

For the 3rd quarter of 2026 the Arts, Events & Programs Department net is higher than planned by \$26,202. Admission fees are higher due to the extended travel program commissions, added programming in visual arts and timing in dance registration. This is offsetting higher than planned supply expenses and part-time staff costs.

Arts & Events Programs

- **Concerts in Clement Park Series:** We experienced incredible attendance for July and August. The Concerts in Clement Park has become a staple in the community. This year we have had great weather, fabulous band selections, Scoops Ice Cream, and multiple sponsor booths at each show. Funding for the series includes grant funding from SCFD and community business sponsorships.
 - In July, we had four concerts with a total attendance of 18,500. The bands that performed were Trash Pandas, Little Moses Jones, Hand Turkey and Ninety2k.
 - In August, we had two shows with a total attendance of 3,700. The bands that performed were Cass Clayton Band and Dr. Lunch. We finally got some rain in August which affected our numbers, but we ran every show this summer. No cancellations!
- **Shakespeare in Clement Park, Macbeth:** The Foothills Theatre Company performed *Macbeth* as part of Shakespeare in Clement Park July 24- August 1. This was the second attempt at producing this show, with our first production scheduled for the summer of 2020. Following the tradition of the “cursed play,” opening night was cancelled due to lightning. We had an amazing rest of the run with a total of 1,500 in attendance. This show was not possible without the hard work and dedication of the staff and volunteers: Troy Coleman, Director; Nick Morrissey, Stage Manager; Jackquelyn Hilliker, Stage Manager; Abigail Klatt, Assistant Stage Manager; and Mike Bielkiewicz, Lighting Designer/Technical Director and Regina Smith, Producer.
- **Summer Dance Showcase:** All of the dancers in our classes are eligible to participate in this show. We had 60 dancers perform outdoors at the Amphitheater in Clement Park for over 120 family and friends. There was lots of teamwork among the instructors including sharing songs, routines, and even combining classes. Our team is made up of 10 dance instructors, more than half of them are new to us, and it was a great opportunity for everyone to work together and put on an amazing show.

Fundraising and Grants

We were awarded \$62,770 in Scientific and Cultural Facilities District (SCFD) funds from the Jefferson County Cultural Council and the County Commissioners for General Operating Support for the Arts, Events & Programs. This is a \$23,000 increase in funding from 2025-2026 and we are very grateful for the continued support of SCFD for the Arts & Events Department.

Active Adult Programs

Active Adult Programs include events and programs geared towards adults 55+ and are available for all adults in the community.

- **Excursions & Ride and Lunch:** This quarter's Excursions included trips to Black Hawk Casinos, Terry, WY Bison Ranch, DCPA – "The Sound of Music," Balistreri Vineyards Wine Tasting and lunch, Yetman Flowers Pick Your Own Bouquet, America 250/Colorado 150 Drone Show and concert at the Highlands Ranch Sunset Concert, the Zuma (Horse) Rescue Ranch, and Colorado Railbike Adventure. Lunch excursions included Cast Iron Tavern in Golden, Piccino Wood Oven Pizza in Littleton and Rice Bistro in Greenwood Village.
- **Lunch and Learns:** We hosted 118 participants for carefully selected topics that included Jeffco Sheriff: Wildland Fire Management, Parkinson's Disease, and Fraud by the Colorado Credit Union.
- **Clubs:** 457 participants attended clubs in the 3rd quarter including Book, Bridge, Knitting, Hand Knee & Foot, and Mahjogg. This is up 111 participants from the 3rd quarter of 2025.
- **Social Events:** 56 guests enjoyed dinner and The Legendary Ladies' performance on August 7 to celebrate Colorado's 150th anniversary.
- **Extended Travel Program:** We have received \$6,334 commission for travel in 2026 and will see additional commission in the 4th quarter. Over the course of 2026, Foothills will have had 24 travelers on 3 trips in the extended travel program offered through Collette Travel and Premier World Discovery. These trips are planned 1-2 years in advance, and we are excited that this new program has been so popular with our patrons.

Children's Programs Highlights

Through the 3rd quarter of 2026, Children's Programs Department net is unfavorable by \$101,541. Revenue is \$207,603 unfavorable due to lower than planned participation across multiple program areas. Expenditures are \$106,062 favorable due to lower expenses in salaries and purchased services.

Children's Programs Administration

- Currently, there are 913 children enrolled in our Before & After School Program for the 2026-2027 School Year, compared to 976 this time last year. We are currently operating waitlists at Devanny, Powderhorn, Ute Meadows, and Westridge Elementary locations.
- We currently have 29 students receiving Child Care Assistance Program (CCAP) funding, compared to 26 last year, and 33 in 2024. The CCAP program continues to operate with an enrollment freeze.
- All Day Preschool Programs have 46 children enrolled, compared to 44 this time last year. There are 28 children enrolled in our Part-time Preschool Program, compared to 45 this time last year. There are 45 total preschool children across all preschool classrooms enrolled in Colorado's Universal Preschool program (UPK), compared to 42 last year.
- Summer school-age camp programs were offered June 1 through August 14 at multiple locations. Summer camps finished with 958 participants enrolled, compared to 938 last year.

Early Childhood Education

- For the 2026-2027 school year, we have experienced reduced interest in the Part-time Preschool program, and instead of two classrooms operating as in years past we are only operating one classroom. The Monday/Wednesday/Friday class is operating at 100% capacity. The Tuesday/Thursday program is enrolled at 62.5% capacity.
- The All-Day Preschool programs at Lilley Gulch and the Ridge are enrolled to 100% of capacity with ongoing waitlists for the current school year as well as strong interest and expected waitlists for summer 2027 and the 2027-2028 school year.
- We are making a solid push for eligible preschool families to enroll in our summer camps to make room for incoming families. This year, we hosted Camp Information Sessions for families to learn more, and we spoke about the benefits of transitioning to camp prior to

Kindergarten. Teachers are also working with parents to suggest camp for eligible children who are showing signs of readiness. So far, we have more families electing to attend camps.

- We are preparing for registration to open on December 1, 2026 for the summer 2027 and the 2027-2028 school year sessions.
- Classrooms are planning annual Fall Festivals and enjoying seasonal field trips.

School Age Programs

- Before and After School Programs opened on August 19th. Demand for before school care continues to be low. Demand for after-school care continues to be robust, with many programs consistently running at full capacity most days of the week. Four programs currently hold waitlists including Devinny, Ute Meadows, Westridge and the Ridge. Some program highlights include:
 - Ridge Before & After Care: Transporting students from Mount Carbon and Powderhorn Elementary schools each day has caused a waitlist at Powderhorn due to transportation limitations. Site Director, Ms. Devon has partnered with the arts department to implement pottery in her activities; children just finished making their own personalized license plates. Ms. Devon has also partnered with aquatics and the program participants will be swimming once a month.
 - Devinny Elementary remains our highest enrolled B&A program with 190 students registered and another 22 families on a waitlist. Daily attendance ranges from 70-95 students per day. Children have many activities to choose from daily including playing with Legos, dramatic play, magnet tiles, arts & crafts or free time on the playground.
 - We are excited to welcome Matt Holsopple to the team and have him join Christine Adams at Westridge for the 2026-2027 school year. The program is regularly divided between the cafeteria, library, and classroom to accommodate the number of children attending after-school care. Enrollment at Westridge closed in August, and a waitlist was established. The current enrollment is 162 children. Matt and Christine make a wonderful team and have received positive feedback from both school staff and parents.

Summer Camp Programs

- Summer school-age camp programs were offered June 1 through August 14 at multiple locations. Camps were capped at 30-50 students per day. Site Directors and staff planned a variety of activities and field trips for the kids including Mile High Trapeze, Top Golf, Archery Games, Empower Field and the Denver Zoo. We were also able to swim outside each week at Foothills indoor and outdoor pools. Staff also planned wheels' day where the kids could bring bikes and scooters and walking field trips to nearby parks. Some program highlights include:
 - Teen Camp enjoyed many hikes and exciting field trips. They were able to experience the beautiful Colorado scenery with hikes at Seven Falls and Devil's Tower. Unfortunately, due to lower water runoff, Teen Camp had to cancel their Whitewater Rafting field trip, but they were still able to enjoy many different field trips, including Elitch Gardens, Pirates Cove and Top Golf, just to name a few. The teens worked in groups developing team camaraderie by building rockets in groups and then launching them in the park.
 - This summer offered 6 locations for Kids on the Move camps, and for the first time in many, many years we operated out of Columbine Hills Elementary School. The Columbine Hills location operated at full capacity with 45 kids attending daily. Highlights included painting canvases and having cupcakes, visiting the outdoor pools and going to Ninja Nation for a field trip. Parents had wonderful things to say about Faye and her summer camp staff.
 - Many parents commented positively overall on our summer camp parent survey:

- *"We love Miss Brooke and all the staff at KOTM Hutchinson. They are always smiling, friendly, and seem invested and engaged with the kids. It has been a truly wonderful experience for us parents and our kids."*
- *"On our last day of camp, I watched several kids hug their counselors and say goodbye for the summer. Those hugs said more than words ever could. It's such an incredible testament to the environment the counselors have created."*
- *"Your staff at the outdoor camp are so engaged with the kids. It's impressive because I know the days are hot and long for them too. Our daughter actually asked to be picked up later because she enjoyed this camp so much!"*
- *"Anthony and his team do a GREAT job creating fun and interactive activities with the kids, keeping them interested, engaged and having fun!!"*
- *"This team and the schedule throughout the summer is incredible. Our child looked forward to going to this camp every day and was very bitter the weeks he had to attend a different camp."*
- *"The staff at the Normandy summer camp are phenomenal. My son loves the program and feels welcome and happy in the time he spends there. Can't recommend them more."*

Aquatics Highlights

Through the 3rd quarter of 2026, the Aquatics Department's net is favorable by \$48,472.

Admission fees are \$56,011 higher with increased daily visits, private lessons, lifeguarding classes and competitive swim.

- The outdoor pool season ended with strong attendance at all facilities and only one call to EMS throughout the summer. The Aquatics staff maintained their skills by attending monthly in-service trainings and skill audits.
- The end of summer aquatics staff appreciation party was very well attended. Staff from all six facilities competed for the title of FHPRD Lifeguard Olympics Champions – the Ridge team edged out the other pools as this year's champs.
- Swim Lessons continue to make positive impacts on the community by teaching 866 children and adults how to be safe in and around the water this summer.
- Rentals for all pools are \$135,346, which is \$15,496 higher than planned.
- Fast Fins (CARA) Swim Team had 68 swimmers participate this summer and competed in swim meets on weekends throughout the summer. Summer season is our smallest team with other summer club team options from which to choose. The team hosts one swim meet per season each year at Ridge Recreation Center.
- Foothills Masters Swim Team continues to be strong with its first-place finish at the State swim meet.
- 68 Lifeguards and instructors were trained in Lifeguarding and Lifeguarding review courses over the summer.
- Aquatics part-time positions were filled with the goal of optimizing schedules efficiently; the department count was 267 lifeguards, instructors and coaches this summer. With healthy numbers of staff and availability, we were able to extend weekend use through Labor Day at Weaver Hollow outdoor pool.
- Facility maintenance has completed winterization of all four outdoor pools and the splash pad at the Ridge.
- The filter media and lateral replacement capital project for five filters at Ridge was completed during our annual maintenance week.
- The therapy pool circulation pump VFD (variable frequency drive) was replaced in September.
- Deer Creek Pool roofs were replaced as part of our approved capital projects for 2026.

Edge Ice Arena Highlights

Through the 3rd quarter of 2026, the Edge Ice Arena has operating revenues of \$2,247,966 and operating net revenues of \$445,564 which is \$21,681 better than planned. Our expenses are \$49,525 higher than planned due primarily to an increase in Utilities and supply costs.

- In July we successfully took out the West rink, re-leveled the sand, replaced the boards, put in new logos and repainted the ice.
- The Colorado Classic, our internal adult hockey tournament, had over 28 teams, with 5 coming in from out of state.
- We hosted the 11th annual Mullets and Mustaches adult hockey tournament. Thirty-two teams participated.
- Hockey season is in full swing with Littleton Hockey Association (LHA), Colorado 14'ers, Foothills Hockey Association (FHA) as well as our adult leagues
- Winter Adult league season started in September with 5 divisions C-1, C-2, D-1, D-2, D-3 with 35 teams and 7 over 40 teams.
- We hosted the CCM World Showcase for the 9th time in August.
- Learn to Skate has continued to be our most popular internal program and currently has a waitlist to join.
- Ice hours used for 3rd Quarter by the contracted hockey associations:
 - Foothills Hockey Association
 - July 14 hours totaling \$4,270
 - August 37 hours totaling \$11,285
 - September 25 hours totaling \$7,549
 - Colorado 14'ers
 - July 47 hours totaling \$14,459
 - August 43 hours totaling \$13,140
 - September 59 hours totaling \$17,919
 - Littleton Hockey Association
 - July 26 hours totaling \$7,930
 - August 142 hours totaling \$43,310
 - September 183 hours totaling \$55,892

District Athletics Highlights

Through the 3rd quarter of 2026, District Athletics net is \$187,385 below plan overall. Strong performance in youth sports, indoor athletics, the Fieldhouse, and Foothills Sports Arena partially offset lower revenue in adult sports, batting cages, racket sports, tournament field rentals, and gymnastics. Operational highlights include increased participation in several leagues, continued demand for shelters and racket-sport facilities, and substantial volunteer contributions across youth, middle school, specialty, and adaptive programs.

Adult Athletics

Racket Sports

- Pickleball court rental revenue has declined significantly. 2025 revenue at end of 3rd quarter was \$42,405. This year we are at \$20,065. We received \$8,000 less in revenue from Rocky Mountain Pickleball Championships due to their event downsizing because of lower participation numbers. The remaining deficit is decreasing court rentals compared to last year. Players have many more options including some that are free. Pickleball class admissions have also had a downward trend, although not as steep. There are many more options for places to play that include 3 major clubs within a 5-mile radius and numerous other community courts that have been constructed within the past 1-2 years.

- We continue our partnership with Ryan Freeman Tennis Academy. June and July registrations were \$6,000 less than expected. A contributing factor is a free Tennis offering by JAB Athletics to Jefferson County residents. This is a non-profit organization that offers free youth Tennis instruction. They are funded by sponsors, and their instructors are High School Varsity players that run camps at their home schools. Several area private instructors noticed the same trend.

Adult Softball, Basketball & Volleyball

- Through the 3rd quarter of 2026, revenue for Adult Athletics is \$198,486 which is lower than plan by \$11,694.
- Teams have participated in Summer and Fall Softball, Summer and Fall Basketball, and Outdoor and Indoor Volleyball. Fall season registrations are up compared to the same season in 2025.

Indoor Field/Arena Highlights

Through the 3rd quarter of 2026, Indoor Athletics revenue is \$27,571 above plan, driven by higher admission fees and concession sales. Expenditures are \$16,217 below plan because of lower staffing, supply, and purchased service costs. Together, these results place Indoor Athletics' net position at \$190,037, which is \$43,788 better than planned.

Fieldhouse Highlights

Through the 3rd quarter of 2026, Fieldhouse revenue totaled \$414,896, which is \$11,296 above plan. Growth in leagues, birthday parties, concessions, and rentals drove the favorable variance. Expenditures were \$16,275 below plan, primarily because of lower utility, food, program supply, and officiating costs.

Foothills Sports Arena

Through the 3rd quarter of 2026, Foothills Sports Arena generated \$375,315 in revenue, which is \$16,275 above plan. Admission revenue was \$32,798 above plan, while rental revenue was \$17,601 below plan. Year-to-date expenditures were \$16,803 below plan, resulting in an overall position of \$33,079 better than planned.

- This was our second year for High School Girls Flag Football League. We had 17 teams playing on Wednesdays and Thursdays which is up from 6 total teams last year. Many Jeffco teams participated along with teams from all over Metro Denver including as far as Parker and Northglenn.
- North Parking Lot was expanded to the retention pond and resurfaced.

Youth Athletics

Middle School, Specialty, and Adaptive Programming

- CARA Track & Field served 61 participants, a slight increase from 2025. The District also hosted a meet at Jefferson County Stadium that welcomed more than 1,200 youth from 16 participating agencies.
- The CARA Volleyball Clinic served 49 participants, an increase of one from the previous year.
- Kenpo Karate served 14 participants, representing a slight decrease from the previous year.
- The Horseback Riding Program, offered in partnership with Stockton's Plum Creek Stables, served 36 riders, an increase of 14 from the previous year.
- In September, the District hosted a Middle School Cross Country meet at Clement Park, with more than 600 participants representing 21 schools.
- The Foothills Adaptive Baseball League enjoyed a successful season, with 51 players participating across four teams—nine more players than the previous fall. Volunteer groups partnered with players each Saturday throughout the season.

Youth Sports Leagues

- Soccer served 581 participants during the summer session, 47 fewer than in 2025, and 993 participants during the fall session, three fewer than in 2025. Combined registration revenue totaled \$182,092, an increase of \$11,126 from 2025. Participation remained strong overall, particularly among children ages 3–10.
- Baseball participation decreased slightly overall compared with 2025. The summer session served 314 participants, 13 fewer than in 2025, while the fall program served 257 participants, one more than in 2025. Combined revenue for the two seasons totaled \$69,265, an increase of \$3,790.
- Flag football participation increased in both seasons. The summer program served 159 participants across four age divisions, 27 more than in 2025, and the fall program served 277 participants, 40 more than in 2025. Combined revenue totaled \$45,922, an increase of \$9,278 from 2025.
- Summer basketball camp – camps offered in late July and early August through KingLife Basketball Academy. We had 72 kids across 4 different camps. We will seek to continue this contracted service in 2027.

Gymnastics/Cheerleading

- Gymnastics net revenue is \$37,296 below plan year to date. The variance reflects staffing shortages that resulted in class cancellations, limited morning coverage, and the foam pit safety closure from late July through September 25.
- The foam pit was closed from late July through September 25 due to a rip in the trampoline. Initial drop-in sessions were canceled to ensure that the area could be properly secured for safety. Due to the popularity of this amenity, some parties initially canceled. After the pit was secured, drop-ins and rentals resumed, and customers who kept party reservations during the closure received a 30% discount because the foam pit is a major feature of gymnastics rentals.
- Staffing remains challenging. Eight employees have recently been hired—one for the team program and seven for afternoon classes—but the morning position remains unfilled. Recruiting efforts are ongoing, and afternoon coverage is expected to improve after the high school gymnastics season ends in November.

Volunteers

Youth Sports and Specialty Athletics relies on volunteers to deliver middle school, adaptive, and youth programs. The following figures summarize volunteer participation, hours contributed and estimated staffing cost savings for the third quarter and year to date.

- Middle School Sports volunteer hours
 - Coaches 7 total coaches
 - Adaptive Baseball Lead Volunteers 10
 - Adaptive Game Volunteers 140
 - Hours per coach 20 hours each
 - Hours per Adaptive Core Volunteer 18 each
 - Hours Adaptive Game Volunteers 3 each
 - Total Volunteer Hours 740
 - Cost saved (at \$17.00/hour for staff cost) = \$12,580
 - YTD Volunteer Hours
 - Coaches 258
 - Total Hours 2,090
 - Cost Savings \$35,530
- Youth Sports volunteer hours:
 - Coaches 328 total coaches:
 - Hours per coach 24 hours
 - Total 3rd Q Volunteer Coach Hours 7,872

- Cost saved (at \$17/hour for staff cost) = \$133,824
 - YTD Volunteer Hours
 - Coaches 678
 - Total Hours 16,272
 - Cost Savings \$276,624

Athletic Field and Recreation Facility Rentals

- Clement Park and Splash Park shelter rentals remained popular throughout the summer, accommodating graduations, family gatherings, birthday parties, company picnics, and numerous community walks. The shelters were fully booked every Saturday and Sunday.
- The Splash Park at Clement Park closed for the season on September 7, 2026.
- Fall sports began on August 1, with soccer, lacrosse, football, and fall baseball taking place across District athletic fields.
- Significant water restrictions affected the availability of sports field rentals. To preserve field conditions, the District imposed restrictions on adult leagues and tackle football on multipurpose fields.
- Through the 3rd quarter of 2026, revenue for the Schaefer Athletic Complex Batting Cages is \$27,757 which is lower than planned by \$9,818. Admission revenue is lower than planned by \$9,619 and Concessions are lower by \$199. Expenditures through the 3rd quarter of 2026 year-to-date are down by \$184.
- The batting cages only had four closed days due to weather this quarter.
- Batting Cage use fell off dramatically in late Aug and Sept when there was less usage in the park overall.
- The batting cages will shut down for the season Monday, October 19th.

Foothills Park & Recreation District
Recreation Summary
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	2026 Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Admission Fees	\$1,052,093	\$1,077,168	(\$25,076)	\$8,881,176	\$8,908,155	(\$26,978)	\$10,816,610	\$1,935,434	82.11%	\$8,306,976
Rentals	202,828	233,786	(30,957)	1,891,776	1,981,180	(89,404)	2,690,514	798,738	70.31%	1,879,784
Merchandise Sales	4,818	4,803	15	41,710	42,046	(336)	60,786	19,075	68.62%	36,277
Concessions and Other Contracts	53,481	51,775	1,706	640,356	573,789	66,568	748,670	108,313	85.53%	591,034
Other Revenue	5,305	12,175	(6,870)	50,087	41,591	8,496	48,950	(1,137)	102.32%	44,904
TOTAL OPERATING REVENUES	1,318,524	1,379,707	(61,182)	11,505,106	11,546,761	(41,655)	14,365,529	2,860,424	80.09%	10,858,975
OPERATING EXPENDITURES										
Salaries and Wages	573,983	655,601	81,618	6,966,627	7,085,840	119,213	9,002,535	2,035,908	77.39%	6,734,727
Personnel	115,850	115,656	(194)	1,331,922	1,348,696	16,774	1,693,999	362,077	78.63%	1,233,688
Supplies	72,255	91,158	18,903	1,099,354	1,086,501	(12,853)	1,341,974	242,620	81.92%	1,046,444
Purchased Services	120,011	155,540	35,530	1,476,677	1,512,479	35,802	1,897,245	420,568	77.83%	1,350,980
Utilities	92,524	74,615	(17,908)	829,117	772,367	(56,750)	978,407	149,290	84.74%	783,350
Insurance	21,147	21,147	-	192,321	190,321	(2,000)	253,761	61,440	75.79%	193,697
Other Expenditures	3,609	-	(3,609)	3,774	-	(3,774)	-	(3,774)	0.00%	1,586
TOTAL OPERATING EXPENDITURES	999,378	1,113,717	114,339	11,899,792	11,996,204	96,412	15,167,921	3,268,129	78.45%	11,344,472
NET OPERATING REVENUE/(EXPENDITURES)	319,147	265,990	53,157	(394,686)	(449,443)	54,757	(802,392)	(407,706)	49.19%	(485,497)
NON-OPERATING REVENUE										
Property Taxes Collected for Operations	83,704	83,704	0	1,179,099	1,179,097	2	1,375,096	195,997	85.75%	1,138,523
Contributions and Grants	1,194	-	1,194	5,550	400	5,150	8,900	3,350	62.36%	4,700
TOTAL NON-OPERATING REVENUE	84,898	83,704	1,194	1,184,649	1,179,497	5,152	1,383,996	199,347	85.60%	1,143,223
NON-OPERATING EXPENDITURES										
NET REVENUE/(EXPENDITURES)	404,045	349,693	54,351	789,963	730,054	59,909	581,604	(208,359)	135.82%	657,726
TOTAL REVENUE	1,403,422	1,463,410	(59,988)	12,689,755	12,726,258	(36,503)	15,749,525	3,059,770	80.57%	12,002,198
TOTAL EXPENDITURES	999,378	1,113,717	114,339	11,899,792	11,996,204	96,412	15,167,921	3,268,129	78.45%	11,344,472
NET REVENUE/(EXPENDITURES)	404,045	349,693	54,351	789,963	730,054	59,909	581,604	(208,359)	135.82%	657,726



Park & Recreation District

Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: October 27, 2026

MEMO TO: Foothills Board of Directors

FROM: Randy Meyers, Director of Golf

SUBJECT: Golf Department Quarterly Report / 3rd Quarter 2026

The following is an update of the major activities in the Golf Department for the 3rd quarter of 2026. This report will cover activities through September 30th, 2026.

Golf Rounds:

The Foothills Golf Department continued its unprecedented growth through the third quarter of 2026, recording 207,077 rounds at Foothills and Meadows Golf Courses combined, the highest three-quarter total in Department history. This marks the fourth consecutive year of record growth and represents an increase of 7,545 rounds (3.8%) over the 199,532 rounds recorded through the third quarter of 2025. Compared to 2024, rounds have increased by 20,254 (10.8%) in just two years.

These results are particularly remarkable given the extreme environmental challenges faced throughout 2026. Despite one of the most severe drought years in recent Denver area history, accompanied by prolonged heat and significant pressure on aging irrigation infrastructure, both courses maintained outstanding playing conditions while accommodating record demand. The ability to preserve course quality, playability, and customer satisfaction under these circumstances is a direct reflection of the exceptional efforts of our golf operations and golf maintenance teams.

Through September, the Golf Department hosted nearly 28 additional golfers per day compared to the same period in 2025, demonstrating both the continued strength of the golf industry and the growing reputation of Foothills and Meadows as premier public golf destinations in the southwest area. Strategic investments in both facilities, operational improvements, enhanced tee sheet management, and the continued success of the new Foothills Clubhouse have all contributed to this sustained growth.

Historically, approximately 80% of annual rounds are completed by the end of the third quarter, making this performance a strong indicator of another record-setting year. Foothills and Meadows once again remain on pace to achieve all-time highs in both annual rounds and revenue, further solidifying their position among the most successful and heavily utilized public golf facilities in the Denver metropolitan area.

Revenue / Expenditures Summary: (see attachment)

Total Operating Revenues:

Year-to-date total operating revenue through the third quarter of 2026 reached an impressive \$9,625,992 surpassing the budgeted projection of \$6,994,798 by \$2,631,194. This continued growth was driven primarily by higher admission (greens) fees, which were up \$2,228,292 and strong rental (cart) income, which increased by \$366,307. The 2026 revenue also exceeded the three-year third-quarter average of \$7,739,745 by \$1,276,796, reflecting the ongoing strength and vitality of the golf operation.

Much of this success can be attributed to several key factors. Golf is still popular, and Foothills Golf Course and Meadows Golf Club conditions continue to attract golfers from across the Denver metro area and have established themselves as some of the premier public golf destinations in the region. In addition, strategic adjustments to the tee sheet over the past three years, combined with a sharp reduction in no-show rates, have significantly improved course utilization and efficiency. The ideal playing conditions throughout the season, despite drought conditions across Colorado, have contributed to the strong performance. The introduction of preferred tee times on the Par 3, Executive 9, and the back nines of both courses has also supported these results. A healthy Denver-area economy has further encouraged participation and discretionary spending at our courses, which are positioned in the middle of the local golf market in terms of pricing.

Merchandise sales were strong, totaling \$468,634 and exceeding the budget \$452,237. This increase was driven by high customer volume at both facilities, record participation in men's and ladies clubs, and continued improvement in retail operations. Profit margins remain healthy, reflecting effective inventory management and product selection aligned with player demand.

Total Operating Expenditures:

Total operating expenditures for the third quarter were \$4,707,987, exceeding budget by \$65,955. This unfavorable variance was driven primarily by additional staffing needed to support consistently high player volume throughout the season. At Foothills, first-tee hosts were added to the Par 3 course to coordinate play and ensure golfers checked in before starting. At both courses, Course Assistant coverage was extended earlier and later in the day to maintain a positive guest experience. Favorable weather also sustained staffing needs, with virtually no closures due to rain, wind, or temperature extremes. Purchased services costs also increased due to additional fertilizer applications and necessary tree removal to maintain course playability and safety.

Net Revenue / Expenditures: The Golf Department exceeded the budgeted net revenue, standing currently at \$4,918,005, far exceeding the budgeted \$2,352,765. This outstanding financial performance reflects the continued popularity of golf in the Denver area, the strong impact of the new Foothills Clubhouse and enhanced amenities, and capital improvements and investments at both facilities. Refined operational strategies, including continued optimization of our tee sheets and preferred tee times, along with consistently favorable weather, all contributed to the department's success.

Together, these factors underscore another banner quarter for the Golf Department one defined by continued community engagement through the game of golf.

Golf Development and Improvement Fund (GDIF)

The 2026 Budget included in GDIF expenditures. All expenditures are capital related and address the most critical capital needs of the Golf Department

2026 Projects

Golf Capital Improvement Fund Projects and Equipment

Capital Repairs/Improvements – Golf

Meadows Golf Club Projects

Skylight replacement at Meadows Golf Club is scheduled for November 9–13, 2026, weather permitting. The estimated project cost is \$115,000, with expenses to date of \$52,817. Spending remains below budget to date; the final budget variance will depend on remaining costs.

Replacement of the walk-in cooler at Meadows Golf Club is scheduled for November 9–13, 2026. The estimated project cost is \$100,000, with expenses to date of \$35,246. Spending remains below budget to date; the final budget variance will depend on remaining costs.

Cart path paving on holes 1, 6, and 9 at Meadows Golf Club is complete, improving course safety. Expenses to date are \$177,968, slightly under budget by \$8,032.

Rebuilding the rounded tees at Meadows Golf Club is scheduled for completion in November. This service improvement has an estimated cost of \$16,000.

Removal of the No. 9 fairway bunker at Meadows Golf Club is scheduled for completion in November. This service improvement has an estimated cost of \$21,000.

The shop garage door project at Meadows Golf Club is complete, improving safety. Expenses to date are \$5,327.44, under budget by \$3,172.56.

The range Tuff Shed project for irrigation upgrades at Meadows Golf Club is complete, improving operational efficiency. Expenses to date are \$5,750.40, under budget by \$2,249.60.

The Otterbine replacement and panel upgrade at the No. 10 lake at Meadows Golf Club was scheduled for completion in July. This improvement cost of \$10,716 was \$14,284 below budget.

Installation of the aeration system for the lakes at holes 12 and 16 at Meadows Golf Club is complete. Expenses to date for this service improvement are \$15,565.27, under budget by \$1,934.73.

Drainage improvements in the No. 2 fairway and rough at Meadows Golf Club are complete, improving operational efficiency. Expenses to date are \$59,850, under budget by \$6,650.

The Water OX irrigation conditioner project at Meadows Golf Club is complete, improving operational efficiency. Expenses to date are \$19,929, under budget by \$10,071.

The artificial turf lesson tee project at the Meadows Golf Club Learning Center is complete. Expenses to date for this service improvement are \$13,847, under budget by \$17,153.

Foothills Golf Course Projects

Cart path paving at Foothills Golf Course is complete, improving course safety. Expenses to date are \$189,632, over budget by \$10,732.

The course amenities project at Foothills Golf Course, including benches and water enclosures, is complete. Expenses to date for this efficiency improvement are \$28,819.97, over budget by \$13,819.97.

Rebuilding the rounded tees at Foothills Golf Course is scheduled for completion in October. The estimated cost of this service improvement is \$50,000; expenses to date have not been reported at this time.

The lesson tee project at the Foothills Golf Course Learning Center, including artificial turf and protection, is complete. Expenses to date for this service and safety improvement are \$24,774.86, under budget by \$41,225.14.

Capital Equipment – Meadows Golf Club

- Meadows Golf Club has received two ProPass 200 top dressers to improve operational efficiency. Expenses to date are \$129,053, slightly under budget by \$5,947.
- The Redexim Speed-Seed 1500 for Meadows Golf Club is scheduled for November. The estimated cost of this efficiency investment is \$22,000.
- Received two 3150-Q greens mowers to improve operational efficiency. Expenses to date are \$96,909, under budget by \$31,091.
- Received the Mule cab and plow to improve snow removal efficiency. Expenses to date are \$12,354, slightly over budget by \$354.
- Received four UMAX maintenance carts to improve operational efficiency. Expenses to date are \$51,552, slightly under budget by \$1,448.
- Received the Dingo backhoe attachment to improve operational efficiency. Expenses to date are \$19,235, slightly under budget by \$765.
- Received both beverage carts—one used and one new—to improve operational efficiency. Expenses to date are \$30,400, under budget by \$19,600.

Capital Equipment – Foothills Golf Course

- Foothills Golf Course has received the Redexim slit seeder to improve operational efficiency. Expenses to date are \$26,790.72, under budget by \$13,209.28.
- Received two Buffalo Turbine blowers to improve operational efficiency. Expenses to date are \$31,910, under budget by \$3,090.
- Received two Lely spreaders to improve operational efficiency. Expenses to date are \$27,430, under budget by \$2,570.

- Received the ride-on aerator with seeder to improve operational efficiency. Expenses to date are \$19,657, slightly under budget by \$343.
- The tractor with cab for Foothills Golf Course is scheduled for November. The estimated cost of this efficiency investment is \$90,000; expenses to date have not been reported. Received the skid steer with attachments to improve operational efficiency. Expenses to date are \$60,124, under budget by \$9,876.
- Received the sod cutter to improve operational efficiency. Expenses to date are \$7,250, under budget by \$2,750.
- Received the pull-behind aerator to improve operational efficiency. Expenses to date are \$17,440, under budget by \$2,560.
- The bunker rake (Sandpro) for Foothills Golf Course was received in June. This efficiency investment had an estimated cost of \$30,000, with expenses to date of \$36,674.28, slightly over budget by \$6,674.28.

SSA Group Food and Beverage Operations

SSA Group completed its third quarter and its first nine months of operations after assuming food and beverage services from Premier Restaurant Group, which had operated the Foothills and Meadows restaurants for more than 20 years.

Revenue Comparison

Period	Revenue
Q3 2025	\$1,703,623
Q3 2026 (SSA Group)	\$1,619,159
Decrease	\$84,463

Department Achievements – 3rd Quarter 2026

Meadows Golf Club – Operations

Accomplishments:

- Successfully delivered all 2026 District golf lesson programs.
- Completed construction of the new full-length cart path on Hole 1.
- Replaced the cart path on Hole 9.
- Hosted the annual Foothills Foundation Golf Tournament, achieving another record-breaking fundraising year.
- Installed a new tee line mat system at the Learning Center.
- Supported the District's *Moving Foothills Forward* initiative, coordinating outreach with key golf course stakeholders to increase public awareness, encourage participation, and gather community input for the District's long-term master planning process.
- Worked with District department heads to develop an operational roadmap for upcoming late-fall and winter clubhouse renovations and capital improvement

projects, coordinating contractor schedules while minimizing disruptions to daily golf operations.

- Re-merchandised the Golf Shop and organized inventory in preparation for league members redeeming their Golf Shop credit and book money.
- Demonstrated and evaluated new autonomous driving range equipment, including a self-driving range picker and mower.
- Completed another successful season of outside golf tournaments and outings.

Challenges:

- Continued drought conditions presented challenges with turf preservation and water usage throughout the season.
- Ongoing maintenance issues with the aging pressure washer during a busy golf season.
- Continued drought conditions required transitioning the driving range to mats only beginning June 29, limiting grass tee availability during the peak golf season.

Meadows Golf Course – Maintenance

Accomplishments:

- Purchased and placed into service (2) ProPass 200 topdressers and Workman utility vehicles, improving operational efficiency and enhancing course maintenance capabilities.
- Successfully completed major cart path improvements on Holes #1, #6, and #9, enhancing golfer safety, accessibility, and overall course conditions.
- Maintained excellent course conditions throughout one of the most challenging drought years in Colorado, a testament to the team's proactive water management and agronomic practices.
- Relocated the fence along Hole #6 to improve pace of play and enhance the overall golfer experience.
- Completed the removal of trees adjacent to Hole #16 to address neighboring property safety concerns and improve course visibility.
- Successfully completed aerification of all greens and tees, with the courses recovering exceptionally well and receiving overwhelmingly positive feedback from golfers.
- Installed protective lake screens on valve outlet pipes to improve water circulation, system reliability, and long-term irrigation efficiency.

Challenges:

- Continued operational challenges with the off-site pump system at Polly Deane Reservoir. Plans are in place to replace the Bergen pump this fall to improve reliability and water delivery.
- Aging irrigation infrastructure continues to present increasing maintenance demands, with issues occurring across multiple system components, including wiring, controllers, pipelines, and irrigation heads. Long-term replacement and rehabilitation planning remain a critical need for both facilities.

Foothills Golf Course – Operations

Accomplishments:

- 2026 is on pace to break 2025 records for rounds and revenue.
- Hosted major tournaments, including the CGA Women's Stroke Play Championship, PGA Jr. League Regional Championship, five large shotgun events, a high school tee-time event, and the "Celebrating Zee" memorial tournament.
- Hosted the Bank of America Golf With Us Junior Golf Program and the Watson Links event, expanding junior golf opportunities through mentoring, PGA Jr. League, and Youth on Course.
- Developed a four-week Fall PGA Jr. League program for 14 golfers, supported by an effective coaching partnership.
- Completed a successful season of district golf classes, with strong enrollment and waitlists in some junior classes.
- Successfully supported eight evening golf leagues and conducted women's clinics for league members.
- Improved afternoon league operations by collecting roster lists in advance, simplifying the distribution of range balls and book money.
- Reduced apparel inventory carried over from 2025 through a sales rack and refreshed displays.
- Processed 22 special orders and 53 third-quarter invoices, including inventory, purchase orders, requests for proposals, pricing, and displays.
- Completed a full merchandise inventory on September 30.
- Attended the Rocky Mountain Golf Merchandise Show and met with vendors for Spring 2027 apparel, equipment, and accessories.

Challenges:

- Ongoing issues with downstairs plumbing and drains.
- Still waiting for Member Sports to release Noteefy.
- Late-August and September staffing shortages occurred as students returned to school.
- Additional district classes and instructors may be needed in 2027 to meet demand.

Foothills Golf Course – Maintenance

Accomplishments:

- Hired two part-time employees to get us through the off-season.
- Purchased a robotic mower to handle mowing the clubhouse lawns. This will produce a better cut and improved aesthetics, as well as create a more enjoyable environment by eliminating the sounds and exhaust of a traditional mower.
- Worked with Modern Golf to rebuild 10 tee boxes on the Par 3 holes #1, 2, 3, 5 and 8 and Executive Course holes #4 and 9. They stripped the sod, leveled the top surface and resodded. The tees are scheduled to open approximately one month after resodding to ensure roots have developed and grass is growing consistently.
- Worked with the same contractor to move the black tee box on #6 on the Championship course from the north side of Warrior Ditch to the south side. This allowed us to gain nearly 35 yards of distance and create a more straightforward tee shot.
- Completed Fall aerification and deep-tine aerating practices. Greens were aerated with solid tines and then fertilized and topdressed. Tees were aerated with hollow tines, to help manage thatch, then dragged in. Fairways were deep-tine aerated with 10” solid tines by a contractor.
- Successfully managed low flows in Warrior Ditch during the most stressful times of the summer. Flows got too low to reach all shareholders on the ditch, so we agreed to “share” the flows during those times which ensured we all got what we are allocated and kept irrigation ponds full. We called for our shares from Soda Lakes during the lowest flows.
- Tim completed Water Education Colorado’s 4-session Water Fluency Class

Challenges:

- The threat of continued drought and historically low reservoir levels is always on our mind when planning for our upcoming maintenance practices
- Continued issues with prairie dog burrows around the golf course encroaching in from neighboring properties.
- Seven seasonal employees returned to school or found other employment at the end of the third quarter.

Foothills Park & Recreation District
Golf Summary
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Admission Fees	\$912,120	\$579,463	\$332,657	\$7,126,285	\$4,897,992	\$2,228,292	\$5,612,307	(\$1,513,978)	126.98%	\$6,563,858
Rentals	243,727	191,282	52,445	1,811,616	1,445,309	366,307	1,657,637	(153,979)	109.29%	1,864,379
Merchandise Sales	72,573	56,346	16,227	468,634	452,237	16,397	551,589	82,955	84.96%	452,727
Concessions and Other Contracts	41,829	25,080	16,749	213,716	198,360	15,356	228,000	14,284	93.73%	128,267
Other Revenue	502	100	402	5,741	900	4,841	1,200	(4,541)	478.43%	7,312
TOTAL OPERATING REVENUES	1,270,750	852,271	418,480	9,625,992	6,994,798	2,631,194	8,050,733	(1,575,259)	119.57%	9,016,542
OPERATING EXPENDITURES										
Salaries and Wages	277,424	238,407	(39,016)	2,295,309	2,079,145	(216,164)	2,584,770	289,461	88.80%	2,229,674
Personnel	47,145	41,557	(5,588)	450,795	427,658	(23,138)	533,744	82,949	84.46%	394,451
Supplies	88,766	127,627	38,861	999,755	1,149,066	149,311	1,292,766	293,011	77.33%	915,277
Purchased Services	46,997	47,431	434	498,755	507,683	8,928	586,747	87,992	85.00%	535,609
Utilities	58,638	59,198	560	413,209	427,245	14,036	539,290	126,081	76.62%	422,509
Insurance	5,693	5,693	-	51,236	51,236	-	68,314	17,079	75.00%	46,028
Other Expenditures	770	-	(770)	(1,071)	-	1,071	-	1,071	0.00%	3,656
TOTAL OPERATING EXPENDITURES	525,432	519,913	(5,519)	4,707,987	4,642,032	(65,955)	5,605,632	897,645	83.99%	4,547,205
NET OPERATING REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338
NON-OPERATING REVENUE										
NON-OPERATING EXPENDITURES										
NET REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338
TOTAL REVENUE	1,270,750	852,271	418,480	9,625,992	6,994,798	2,631,194	8,050,733	(1,575,259)	119.57%	9,016,542
TOTAL EXPENDITURES	525,432	519,913	(5,519)	4,707,987	4,642,032	(65,955)	5,605,632	897,645	83.99%	4,547,205
NET REVENUE/(EXPENDITURES)	745,318	332,357	412,961	4,918,005	2,352,765	2,565,239	2,445,101	(2,472,903)	201.14%	4,469,338

FOOTHILLS PARK & RECREATION DISTRICT

Creating Community, Enhancing Health, Inspiring Play since 1959

DATE: October 27, 2024

MEMO TO: Foothills Board of Directors

FROM: Colin Insley, Director of Parks, Planning and Construction

SUBJECT: Parks 3rd Quarter Report - 2026

Overall Revenues

Operating Revenues: Were favorable by \$39,348 due to more rentals than budgeted for.

Non-Operating Revenues: Contributions and Grants favorable by \$10,842 largely due to proceeds from memorial bench contributions.

Overall Expenses

Operating Expenses: Finished tracking favorable to plan by \$323,612 of the total budget spent. This was due to savings in supplies, purchased services and savings in full-time positions that were vacated for a period of time before being refilled.

Net Revenue/(Expenditures) ended at \$373.802 favorable to plan for the year.

Parks Administration

Expenditures are tracking favorable to plan by \$7,173 of the total budget largely due to a timing of purchasing services. Non-Operating Revenue was favorable to plan by \$10,842 from contributions for memorial benches. Net Revenue /(Expenditures) is tracking favorable to plan by \$20,515.

Highlights:

Collaboration:

- Clement Park pickleball shelter coordination
- Sunrise Creek Park and playground Community Build event on 9/12/26
- Community Outreach and grant for Hine Lake Loop Trail
- Dutch Creek Trail warranty review
- Installation of trees to establish Colin's Grove at the Dutch Creek Trail trailhead

Projects:

Regional Trail Wayfinding signage plan

- Contract Awarded to FastSigns DTC

- Production and installation underway
- Weaver Gulch Trail installation complete
- Project completion anticipated by the end of 2026

Weaver Hollow Park

- Visioning plan kick off meeting held with staff on 4/8/25
- Community Open House at Weaver Hollow Park on May 30, 2026 with 100 community members in attendance.
- Online Community survey for Master Plan with 159 survey response.
- Architerra group developed visioning plan including different approaches to guide future improvement. Plan reviewed by staff and leadership.
- Vision plan concepts to be shared with community for final input
- Visioning concept selected will drive funding efforts and phasing
- Phase 1 work proposed will upgrade irrigation system and replace playground
- Design Development scope being prepared

Sledding Hill Trail

- Community members reached out to Foothills staff requesting desire to improve connectivity on the north side of Sledding Hill including improving a drainage crossing.
- Foothills staff reached out to local HOAs and received support letters for the project.
- The trail project will link with the Sanctuary Trail that runs from Sanctuary Park, through Eagle Meadows Park, through Sledding Hill Park and connects with the Kipling Trail. The existing section of the trail is a soft surface trail. The proposed improvements will be paved concrete to allow for snow removal in the winter and better access to winter activities from the neighboring communities.
- The project was submitted to Jefferson County Park & Open Space for the 2026 Trails Partnership Program Grant and was awarded 50% funding of \$349,570
- Sledding Hill Trail Open House at the Peak Community & Wellness Center on April 22, 2026
- Further community outreach is being planned in conjunction with kicking off Design Development
- Coordination being conducted with Jefferson County, utility companies, and other stakeholders
- Construction documents and permitting in process

Sunrise Creek Playground

- 2/27/26- My Dream Playground planning with 3rd Graders at Westridge Elementary School.

- Received 620 community votes on playground survey, with the selected playground receiving 40% of the total votes.
- Community Build Day and playground installation took place on September 12, 2026 with great success.
- Playground opened to the community at the end of September.

Hine Lake Loop Trail

- Staff researched and prepared a grant request to Jefferson County Parks & Open Space for the 2027 Trails Partnership Program Grant
- Staff conducted community outreach including conducting online surveys and received letters of support from the local community.
- The grant would seek to complete an accessible paved loop around the lake, provide accessible access to the lake from the parking lot, and improve connectivity to our broader regional trail network. The trail design would also include a parallel soft surface trail where possible and add 25 trees to help shade trail users.

Operations:

- Sarah McAfee is serving as Parks Chair for Colorado Parks and Recreation Association
- Five Temporary Access Permits were issued for park access by contractors.

Pride in our Parks:

- New Memorial Bench installed at Columbine Sports Park
- Three Tribute trees planted
- Oversaw volunteers for Red, White and You
- Clement Park Clean up Days the 3rd Monday of the month

Park Volunteer Review:

- Jefferson County Community Service Crews
 - Clement Park Lake Clean up
 - Dates: 7/17, 7/24, 7/31, 8/21, 8/28, 9/18, 9/25
 - 67 Volunteers and 252 hours
- Colorado Cares Day with the Church of Jesus Christ of Latter-day Saints- Sunrise Creek Playground 9/12/26
 - 128 Volunteers and 384 Hours
- Clement Clean Up Day- Clement Park Trash Clean Up- 7/20, 8/17, 9/21
 - 62 Volunteers and 124 Hours

Third Quarter Volunteer Totals: 257 volunteers and 760 volunteer hours

Fleet

The Fleet Services Budget is tracking at \$13,752 favorable to plan largely due to savings in purchased services.

Highlights

- Fleet Services overall Budget is tracking at 75% expended with Safety/Health Testing and Small Tools accounts over budget.
- Fleet Services completed over 102 work requests during the period. These include requests for repairs, general maintenance and service calls
- Fleet Services Mechanics commissioned new equipment during the period including:
 - Four John Deere 3039R Tractors. These replace four 80's and 90's tractors that were overdue for replacement.
 - Stinger Ride-on Aerator
- Fleet Mechanics decommissioned and prepped the following surplus equipment for sale
- Fleet Mechanics decommissioned equipment and sold over \$53,000.00 of surplus equipment through the Public Surplus Online Auction. The items include the following:
 - Vermeer Brush Chipper
 - 3 - 1990's John Deere tractors
 - 1 - 80's Ford tractor
 - 2000 Ford F350
 - 2016 Jeep Cherokee
 - And numerous smaller items
- Fleet Department experienced multiple transmission failures on Ford Trucks.
 - A 2022 F350 that was covered under warranty
 - Another 2022 F350 with low miles that was 20 days out of warranty when it was reported. A case is open with Ford Customer Care for assistance with the \$13,000.00 transmission and is currently pending.
- Fleet Mechanic, Craig Wieland attended FleetCon in Loveland and participated in advanced Ford Diagnostic Training.
- All Fleet Staff completed KnowBe4 Cyber Security Training in the third quarter.

Urban Parks

Overall net expenditures are tracking favorable to plan by \$115,323 largely due to savings in full time wages from vacant positions and personnel expenses.

Highlights

Irrigation

- Start the winterization of our irrigation systems.
- Replaced the backflow at Dancing Willows park
- Repaired leaking quick coupler and stuck heads at Columbine Hills.
- Replaced heads at Powderhorn.
- Repaired lateral at Christensen Meadows Park.
- Excavated, and worked on repairs at Columbine Hills service line because of a non-compliance order issued by Denver Water.
- Diagnosed and resolved wet spots at Christensen Meadows park.
- Repaired mainline break Lilley Gulch rec center.
- Adjusted irrigation programming to align with Denver Water budget.
- Managed controller subscriptions for Urban Park.
- Coordinate with parks planning on locating irrigation as field locate tickets are received.
- Checked localized dry spots, repaired and adjusted sprinkler heads at various parks.
- Walked Colorow irrigation system, replaced stuck head, added zone locations, and reprogrammed zone run times and repaired a broken lateral.
- Walked Blue Heron irrigation system, checked on head runoff near street, and checked zone locations to programming
- Walked 6th Ave. greenbelt irrigation system, adjusted head locations, that were hitting and reprogrammed zone run times.
- Worked with contractor to coordinate mainline repairs in front of Lilley Gulch Rec Center
- Repaired Master valve at Jim Hoida park
- Repaired broken heads in the back of Lilley Gulch
- Repaired leak on valve at Lilley Gulch Rec Center

Baseball Fields

- Sprayed for weeds around backstops and bleachers at all our 12 baseball fields.
- Inspected and prepared all 12-baseball fields on a weekly basis during the baseball season.
- Setup, lined and dragged the Trappers Glen, Lilley Gulch and Wayside Meadows ballfields for the Foothills Leagues on a weekly basis's.
- All baseball fields are in good condition going into the Fall/winter baseball season.

- Rebuilt the granite sand on the warning track and around the backstops and bleachers at Dante Bichette field. 50 tons material was added.
- Staff repaired wash out at Wayside Meadows Park ballfield.
- Added clay and repaired batter's boxes at Columbine Hills ball fields.
- Box scraped infields at upper Lilley Gulch and Weaver Hollow and Hoida parks.
- Box scraped infields weeds at Columbine Hills and Sports
- Repaired warning tracks on the Dante Bichette Fields.
- Staff cleaned and restocked the Columbine hills restrooms daily during the baseball Seasons.
- Added clay bricks under batter boxes at Columbine Hills and Sports 5 fields.

Multi-use fields/ Irrigated Parks

- Flagged, aerated, and fertilized all Multi-use fields.
- Filled in low spots on Weaver Hollow athletic fields with top soil and overseeded.
- Overseeded athletic fields at Powderhorn.
- Aerated athletic fields at Powderhorn, Christensen Meadows, Valley View, and Woodmar Square, and Columbine Hills & Sports.
- Aerated multiuse and ball field turf at Weaver Hollow and Powderhorn Park.
- Overseeded Weaver Hollow multipurpose fields
- Sprayed turf for clover and broadleaf weeds inside Deer Creek Pool.
- Trimmed out all sidewalks and curblines at Woodmar Square and Blue Heron Park.
- Fertilized and aerated Deer Creek Weaver Hollow and Columbine West turf inside and outside of pool after pool shutdown.
- Trimmed and edged out West Laurel Park

Mowing

- Weekly and monthly mowing and trimming are on schedule in the 65 parks, trails and greenbelts.
- Mowed Bellevue Ridge greenbelt.
- Mowed and trimmed all native area at 6th Ave Pool.

Playgrounds/Play-courts

- Completed playground checks and inspections on our 40 playgrounds.
- Replaced missing hardware on Sgt Mossbrucker Park playground.
- Installed engineered wood fiber for fall zones at Alpers Farm, Blue Heron, and Westbury parks.
- Repaired the slide at Alper Farm Park that had a hole burned into it.
- Refilled sandbox day care playground and added engineered wood fiber to the Lilley Gulch playgrounds
- Pulled weeds at various park playgrounds.
- Pulled weeds, added playground mulch, and trimmed sidewalks around Columbine Sports Park playground

- Pulled weeds at Lakehurst playground

Native areas/Noxious weed

- Continued our noxious weed control for 2026. Our primary focus is the spraying of the Hairy Willow Herb, thistle, teasel, myrtle spurge and hemlock in our native areas.
- Removal of illegal dumping of trash in Marlow Greenbelt and Meadows drive.
- Cleared and cleaned up debris blockage on cul-de-sac drain on West Ellsworth ave. in the 6th Ave greenbelt.
- Trimmed out and sprayed drainage canal behind Weaver Creek townhomes
- Overseeded native areas at Woodmar Square with dryland mix
- Removed couch dumped at Weaver Hollow Park
- Cleaned drainage and removed branches in the Christensen Meadows drainage
- Remove Teasel at Weaver Creek Greenbelt
- Mowed native trail to Kiffin Elementary school in 6th Ave.
- Removed leaves and debris along Dutch Creek Trail
- Chipped wood pile below sumacs along Dutch Creek Trail
- Trimmed branches and vegetation back off trail in the middle of Wayside Meadows and Coronado Park.
- Trimmed branches off trail along Wadsworth trail west of Wayside Meadows Park
- Cut down and sprayed Russian Olives in Wayside Meadows greenbelt.

Park Amenities

- Replaced worn out/faded trash cans at various parks
- Formed and installed replacement paver stones for Dancing Willows amphitheater
- Removed weeds in the ADCAP planter beds in Lilley Gulch.
- Fill in and level around the baskets and tee boxes at Fehringer Ranch
- Staff repaired a fence at Country West that was damaged
- Staff removed the aeration system at blue Heron park that was damaged.
- Removed old benches that were dilapidated and install the new benches at sunrise Creek

Urban Forestry/ landscape beds

- Removed dead trees at Willow Creek Park with Volunteer group.
- Removed dead large maple tree at Woodmar Square.
- Removed Russian olive trees in Wayside Meadows
- Mulched trees at Sunrise Creek, West Laurel and Columbine Hills parks.
- Cleared vegetation and willows on ditch line interior of Willow Creek and Dakota Station Parks.
- Trimmed trees for clearance at the Fehringer Ranch disc golf course.
- Removed dead honey locust tree at Sunrise Creek
- Cut suckers at Blue Heron and Gov. Grant Park

- Trimmed trees with volunteer group in the 6th Ave. area and chipped all the branches
- Removed a large pine tree that died, and trimmed trees for clearance at Jim Hoida
- Sprayed weeds in parking lot and landscape beds at Lilley Gulch Rec Center
- Trimmed willows back off trail at Sunrise Creek and the Columbine Trail

Drainage/Lakes

- Repaired culvert for the State cross country meet at Fehringer Ranch.
- Continued excavation on Jefferson County stormwater drainage at Country West Park.
- Opened and closed gate valve at Beer Sisters Reservoir in accordance with water level accounting and water right.
- Scraped and removed mud and debris out of tunnel under Simms St. from rain and washouts.
- Cleared blockage on the Dutch Creek drainage at the Wadsworth underpass, which is part of a regional trail.
- Minor cleanup of mud debris in the eastern portions of Dutch Creek Trail underpass at Wadsworth. Clean out the drainage concrete drain pan.
- Removal of sediment from east drainage channel at the Governor Grant Park drainage.

Trails/ Parking Lots

- Staff regrade sections of the Harriman Lake, and the Fehringer Ranch's parking lots due to a large amount use.
- Painted over multiple graffiti incidents in the tunnel under Simms near Quincy nad The Dutch creek tunnels.
- Hedge trimmed willows off trails at Country West Trail.
- Trimmed and cleaned up upper most walkway into Westfield Park.
- Repaired culvert on a trail crossing for a cross country race at Fehringer Ranch.
- Trimmed and sprayed weeds at Weaver Hollow parking lot
- Trimmed out weeds growing in perimeter sidewalk cracks at Trappers Glen and Woodmar Square parks.
- Trimmed out thistles growing inside fencing behind Lilley Gulch Rec Center, hauled off weeds and trash, and sprayed

Community/Organization Projects

- Urban parks staff is assisted Facility Maintenance staff on pool shut down at Weaver Hollow, Deer Creek pools, Columbine West and 6th Avenue pools.
- Staff completed IT training.

- Staff completed harassment training video and submitted acknowledgement.
- Cleaned up shop for the annual fire inspection with West Metro Fire, we passed with no issues.

Kipling Villas Sub District (Maintained by Urban Parks)

Total net operating expenses were \$134,086 favorable to plan due to timing and savings of contracted services. Additional funds were carried over from 2025 to be spent on future capital projects for the subdistrict.

Highlights

- Mulched landscape beds in Kipling Villas. Over 60 landscape beds were mulched.
- Raised and repaired irrigation heads at Holland Way and Iris St. intersection as well as along the Holland Way greenbelt
- Replaced the Bermod Valve and flow sensor on the Garrison backflow.
- Repaired mainline on S. Holland Way between Bowles and Lilley Gulch Rec Center on east side
- Contractor selectively sprayed weeds in turf areas
- Trimmed trees for trail clearance along Kipling Villas greenbelt.
- Fertilized all irrigated turf
- Scraped curb line and drain pan along Park Hill and removed debris.
- Filled bags at mutt mitt stations.
- Contracted turf and landscape bed weed control.
- Weeded and hedge trimmed landscape beds.
- Trimmed out walkways between homes in Kipling Villas

Regional Parks

Revenues finished favorable to plan by \$16,143 largely due to credits received from solar farm interests for use of irrigation pump stations. Expenditures finished favorable to plan by \$16,310 due to timing of purchasing supplies. Net Revenue (Expenditures) is favorable to plan by \$32,453.

Highlights

- Brooke Armbrust received a scholarship to attend this year's Park Planning & Maintenance Academy in August of this year
- Staff performed a full shop cleanup at MSC
- Interviewed candidates for open Regional Parks Maintenance position and hired Michael Mestas who comes to us with 20 years of experience—most recently from the City of Denver

Schaefer Athletic Complex

- Weely dam inspections
- Weekly playground inspections
- Quarterly bleacher inspections
- Trenched new electrical line from Fieldhouse to Jennings irrigation controller, hooked up new electrical, buried trench, and seeded with native grass mix
- Installed new eye-wash station in chemical building
- Installed new first aid kits in MSC shop area
- Hosted weekday senior softball tournaments the week of 8/17 and 8/24
- Painted FSA parking lot stalls
- Prepared Jennings Field for fall season opener

Easton Regional Park

- Quarterly bleacher inspections
- Weekly playground inspections
- Painted 15 soccer/flag football fields for Foothills Youth Sports each week
- Worked with Terry Green and the asphalt contractor to overlay the upper dirt parking lot, the Rockies parking lot, and the Quonset hut
- Cleared storm drains at student lot, upper dirt lot, and Colorado Rockies parking lot for Ms4 compliance
- Quarterly bleacher inspections
- Chipped slash pile north of Quonset hut
- Moved 12 sets of la cross goals out to Easton
- Hosted two large la cross tournaments

Park Rangers

The Park Ranger budget is running favorable to plan by \$21,209 largely due to savings of full and part-time wages.

Highlights

Customer Service

- Rangers provided a presence for Athletics staff that were concerned for their safety while closing up the Schaefer batting cages due to darkness
- Welfare check on Park Maintenance staff working extremely late at Valley View Park—staff was safe and sound

- Rangers discovered Easton drinking fountain to be running constantly and overflowing—they were able to contact the on-call phone for assistance in shutting it off for the evening
- Rangers were requested to provide a presence for 3 juveniles at Easton pump station who were being harassed by an older gentlemen—the gentlemen departed the park

Graffiti/Vandalism

- Rangers removed graffiti on a wayfinding sign post along Dutch Creek Regional Trail, Westbury Park sign, Jim Hoida bench,
- Rangers reported graffiti to park maintenance at: Weaver Hollow skate park, Harriman Lake Park, Wayside Meadows, Willow Creek Park, Dutch Creek Trail Wadsworth tunnel,

Un-housed/Overnight Camping Contacts

- Investigated an encampment at Hine Lake—no occupants on site—tarps, trash and fire pit immediately removed
- Rangers removed a small encampment at Clement Park—no occupants on site
- Rangers contacted an individual setting up camp on Lilley Gulch Trail at Colorow—individual cooperated and moved along
- Rangers removed a bag of wet clothing and another bag of rotting food from the shelter at Westbury Park—no occupants on site
- Rangers made contact with two occupants of an encampment at Meadows Drive Greenbelt—provided them with water and resource material as well as an explanation of park rules. Occupants departed for two days and returned. Rangers made contact again and explained that the next visit would be with the Jeffco Sheriff

Dogs Off Leash

- Rangers contacted owners with dogs off leash at: Mossbrucker, Easton Regional Park,

Land/Field Use/Parking Violations

- Incidents and complaints of E-motos at: Harriman Lake Park, Foothills Golf Course, Dutch Creek Regional Trail, Weaver Hollow, Sgt. Mossbrucker, Marlowe Av. Greenbelt, Lilley Gulch soccer fields, Lilley Gulch Regional Trail, Easton Regional Park, Schaefer Athletic Complex, Trappers Glen, Clement Park, Chief Colorow, and Dancing Willows

- Several vehicles parked long-term at Powderhorn Park—vehicles were tagged for removal with one week's notice—and then towed away
- Extremely large tree fort discovered at Chief Colorow Park—Rangers removed what they were able to reach and assigned for parks staff completion with heavy equipment
- Rangers collected illegally dumped tires and car parts at the Peak Fields parking lot
- Rangers contacted several juveniles that built jumps on the creek at Gov. Grant Park—educated them about modifying property, dismantled the jumps and restored creek flow

Wildlife

- Rangers assisted with rattlesnake relocation at the Ridge Rec. Center and placed temporary signage warning of a possible hazard in the area
- Rangers assisted with bear mitigation at Easton Regional Park

Maintenance

- Rangers replaced faded no parking/fire lane signs at Foothills Sports Arena, Easton Regional Park, and Lilley Gulch Rec. Center

Clement Park

Total operating revenues finished \$20,384 favorable to plan due to shelter rentals. Total operating expenditures are at \$16,079 favorable to plan due largely due to timing of supply purchases. Net overall Revenue (Expenditures) came to \$36,464 favorable to plan.

Highlights

- Red, White, & You event pre- and post-maintenance including, mowing, trimming, edging, pedestrian and traffic signage placement, coordination with event staff/volunteers/security personnel, sign pickup and site cleanup.
- Hosted Parks Planning & Maintenance Academy year two students for informational tour with park history, maintenance practices, and site challenges
- Cleaned up landscape beds around lake walk trail, removed Russian Olive trees, removed teasel and other noxious weeds; additionally coordinated with multiple community service groups to focus on sprucing up lake walk aesthetics
- Met with Columbine H.S. administration about field/court usage and parking agreements and walked property line with Columbine representatives to discuss prairie dog encroachment

- Completed weekly prairie dog controls within 50' buffer zones for 5 homeowners on south side of park as well as around property line with Columbine H.S., and memorial and amphitheater irrigated turf areas
- Daily splash pad maintenance including filter cleaning, adding chemicals, and monitoring and testing water samples to be within set standards; Additionally had to replace faulty float sensor on water storage tanks
- Troubleshooted light outage on north and west side of lake, and contracted repairs to pull light off base and run new wire to replace shorted wires
- Troubleshooted light outage at Pickleball and tennis courts, found and replaced short on wire from conduit separation
- Contracted debris and muck removal from pump station wet well and lake level transducer replacement and calibration
- Daily maintenance included: opening courts, cleaning restrooms, playground checks, trash pickup, mowing, trimming, spraying, locking courts and restrooms
- Cleaned pump house, pulled and power washed main filter canisters
- Pulled and cleaned filters for lake aeration system and repaired air leaks on two of the aeration lines
- Replaced tennis nets on T-1, T-2, and T-3
- Repaired soccer goal on field C-7
- Mulched landscape bed at shelter D & E
- Watered trees and refilled tree bags
- Trenched and installed new sprinkler heads behind C-1 for better coverage
- Installed new 50' base sleeves on fields C-1 and C-2 for girls fastpitch

Sports/Tournaments/Events in the park included: Red, White, and You, FH adult Softball & Volleyball, Colorado Rush soccer, South Jeffco baseball and fastpitch softball, Columbine H.S. girls softball, CABA/USSSA tournaments, Summer Concert Series, Shakespeare in the Park, Littleton Symphony Orchestra, Jeffco Middle League and Dave Sanders cross country meets, and numerous private rentals

Unexpected Costs for 3rd Quarter included lake walk light repairs for \$9845, Johnston Reservoir outlet pipe jet cleaning and data logger replacement for \$2712.50, Irrigation Pump Station wet well cleaning and lake level transducer calibration for \$2,211, Pressure washer purchase for \$2850, Invasive tree removals for \$1,793.50, and splash pad expansion water tank repairs for \$1,320.19

Foothills Park & Recreation District
Total Parks and Clement Park
Wednesday, September 30, 2026

	September 2026 Actual	September 2026 Budget	Month Fav/(Unfav) Variance	YTD 2026 Actual	YTD 2026 Budget	YTD Fav/(Unfav) Variance	2026 Original Budget	Remaining Budget	% Completed	2025 YTD
OPERATING REVENUES										
Rentals	\$21,951	\$18,786	\$3,165	\$152,225	\$128,461	\$23,764	\$132,104	(\$20,121)	115.23%	\$150,963
Concessions and Other Contracts	-	-	-	12,485	12,240	245	12,240	(245)	102.00%	12,240
Other Revenue	6,018	1,900	4,118	32,764	17,425	15,339	24,621	(8,143)	133.07%	17,313
TOTAL OPERATING REVENUES	27,969	20,686	7,283	197,474	158,126	39,348	168,965	(28,509)	116.87%	180,516
OPERATING EXPENDITURES										
Salaries and Wages	212,341	228,802	16,461	2,101,581	2,157,430	55,849	2,805,855	704,274	74.90%	2,082,677
Personnel	48,345	53,229	4,884	575,151	613,517	38,366	771,460	196,309	74.55%	560,911
Supplies	41,289	63,778	22,489	524,184	637,779	113,595	714,021	189,837	73.41%	527,838
Purchased Services	55,817	55,308	(509)	471,628	605,307	133,679	686,656	215,029	68.68%	491,973
Utilities	153,982	122,662	(31,321)	767,783	752,658	(15,124)	855,483	87,700	89.75%	744,682
Insurance	10,572	10,897	325	100,821	98,069	(2,752)	130,758	29,938	77.10%	78,132
TOTAL OPERATING EXPENDITURES	522,346	534,676	12,330	4,541,148	4,864,760	323,612	5,964,234	1,423,086	76.14%	4,486,211
NET OPERATING REVENUE/(EXPENDITURES)	(494,377)	(513,990)	19,613	(4,343,673)	(4,706,634)	362,961	(5,795,269)	(1,451,595)	74.95%	(4,305,695)
NON-OPERATING REVENUE										
Property Taxes Collected for Operations	513,994	513,994	0	4,710,467	4,710,467	(1)	5,799,120	1,088,653	81.23%	4,563,166
Contributions and Grants	996	-	996	10,842	-	10,842	-	(10,842)	0.00%	6,428
TOTAL NON-OPERATING REVENUE	514,990	513,994	996	4,721,309	4,710,467	10,842	5,799,120	1,077,811	81.41%	4,569,594
NON-OPERATING EXPENDITURES										
Other Expenditures	5	5	0	3,834	3,833	(1)	3,851	17	99.56%	3,833
TOTAL NON-OPERATING EXPENDITURES	5	5	0	3,834	3,833	(1)	3,851	17	99.56%	3,833
NET REVENUE/(EXPENDITURES)	20,609	-	20,609	373,802	-	373,802	-	(373,802)	0.00%	260,066
TOTAL REVENUE	542,959	534,680	8,279	4,918,783	4,868,593	50,190	5,968,085	1,049,301	82.42%	4,750,110
TOTAL EXPENDITURES	522,351	534,680	12,330	4,544,982	4,868,593	323,612	5,968,085	1,423,103	76.15%	4,490,044
NET REVENUE/(EXPENDITURES)	20,609	-	20,609	373,802	-	373,802	-	(373,802)	0.00%	260,066

Marketing & Community Outreach Department
Third Quarter Report, July 1 – September 30, 2026

- Completed approximately 60 print and design tickets, supporting programs, facilities, events and operational needs across the District through development of posters, flyers, banners, signage, event programs, business cards, promotional materials and social media graphics.
- Designed and produced the 36-page Fall/Winter 2026-27 Foothills Magazine, including layout design, ad placement, proofing, printing coordination, distribution and a custom cover photo shoot.
- Supported the annual Active Adult Open House through development of extensive promotional and event materials, including signage, programs, meal tickets and printed collateral. The event represented one of the quarter's largest print production efforts and served more than 200 patrons.
- Developed new branding and promotional materials for several District programs and events, including BOO-rific Bash & Splash, Breakfast with Santa, Fall Well, All's Well fitness programming, and Free Family Nights at Outdoor Pools.
- Collaborated with Human Resources and marketing staff to develop themed branding and event materials for the End of Summer Staff Appreciation BBQ.
- Designed and produced a wide variety of signage projects supporting Golf, Aquatics, Ice Arena and recreation operations, including drought and turf protection messaging, driving range guidance, private lesson promotion, Learn to Skate program signage and patron information displays. These projects improved customer communication, operational efficiency and support for facility goals.
- Designed and produced marketing and event materials for Red, White & You, while providing on-site event support and participating in post-event review and planning discussions.
- Designed and produced the performance program for Macbeth, coordinating extensive content and photographs within established event branding. Hundreds of programs were printed in-house for event attendees.
- Completed several redesign projects intended to improve consistency and usability of recurring materials, including Children's Programs preschool flyers, the Heavy Hitter batting cage loyalty card, Active Adult bulletin board displays, Active Adult Expo materials, a new Pickleball at Clement Park flyer and Children's Programs injury report forms.
- Coordinated with local printing partner Littleton Print & Copy on specialty print projects, including production of redesigned carbon-copy injury report forms and extensive outdoor signage projects. Continued development of the partnership has improved project quality, turnaround and cost efficiency while supporting a local business.
- Provided photography support for District programs and events including Red, White & You, Outdoor Pools, the Summer Pottery Sale, fitness programming and community events. Organized and uploaded imagery to the District shared drive for future marketing and communication use.
- Heavily promoted Red, White & You “know before you go” and safety information, Concerts in Clement Park, Shakespeare in Clement Park, Fall registration, Master Plan public input phase, youth sports coaches, Free Family Nights at Outdoor Pools, Clement Park Community Clean Up Days, Children’s Programs hiring, youth art classes, Active Adult Open House, BOO-rific Tickets sales and vendor spots, Mother Son Dance, Active Adult Social Casino Royale.
- Supported public input surveys for Master Plan at District events.
- Regular status updates, photo posts, event creation, social media engagement, answering patron inquiries, answering private messages, public interactions and regular review of our Facebook,

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Instagram and LinkedIn accounts. News items (closures, etc.) also posted on Twitter, Threads and BluSky accounts. Important community messages and meetings posted on Nextdoor.com.

- Managed event sponsorships and Foothills information booth at Red, White & You.
- Continued attending and supporting event sponsors at Concerts in Clement Park.
- Began planning and marketing BOO-rific Bash & Splash event.
- Sold \$8,300 in ads for the Foothills Magazine.
- Worked with sponsors and advertisers to obtain contract deliverables, including advertising files, banners and event logistic information.
- Held 8 in-person and Zoom meetings with current and potential sponsors and advertisers.
- Attended 10 networking events, monthly Strategic Advisory Committee meetings of West Metro Chamber, monthly Jeffco Economic Development Corporation meetings, and Jeffco Regional Communicators meetings.
- Continued hosting in-person meetings of South Jeffco Business Alliance (SJBA). Topics included Disaster Recovery and Resilience for Small Business, Water Conservation and Sustainable Gardening, and Foothills' Master Plan.
- Submitted content to Colorado Parent Magazine, Engage Jeffco e-newsletter and Jeffco Transcript.
- Review and respond to info email account inquiries.
- Regular maintenance of website and events listings with timely updates as needed. Completed requests for website content changes, deletions and updates from marketing tickets.
- Attended internal Digital Accessibility Committee meetings.
- Continued efforts with Digital Accessibility Analyst for remediation process of accessibility improvements to District websites.
- Supported Parks and Children's Programs with a variety of community surveys.
- Participated in Master Planning process and meetings, assisted with content creation, reviewed documents, provided deliverables to support creation of master plan website with contractor, vetted deliverables and provided feedback or approvals, assisted with survey questions and other messaging, supported pop up engagements with the public, worked on additional engagement opportunities and communications with stakeholders.

E-newsletter Creation and Communication:

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| • Red, White & You event tips & info – 7/2/26 | • Master Plan Announcement – 8/12/26 |
| • South Jeffco Business Alliance – 7/8/26 | • Active Adult Programs – 8/19/26 |
| • Fall Registration – 7/11/26 | • South Jeffco Business Alliance Boo-rific sponsor information – 8/24/26 |
| • Free Family Nights at Outdoor Pools – 7/25/26 | • E-Newsletter – 8/25/26 |
| • E-Newsletter – 7/28/26 | • South Jeffco Business Alliance – 8/31/26 |
| • South Jeffco Business Alliance – 8/6/26 | • South Jeffco Business Alliance Boo-rific vendor information – 9/22/26 |
| • End of summer pool and maintenance closures – 8/8/26 | • E-Newsletter – 9/29/26 |